MUSINA LOCAL MUNICIPALITY

ADJUSTED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
2023/2024

Vision: "To be the' vibrant, viable and sustainable gateway city to the rest of Africa"
Mission: "The vehicle of affordable quality services and stability, through Socio economic development and collective leadership"

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Vision: "To be the vibrant, Viable and Sustainable gateway city to the rest of Africa"

Mission: Vehicle of affordable quality services and stability through Socio-economic development and Collective leadership

1. INTRODUTION AND LEGISLATION

The SDBIP provides the vital link between the Mayor, Council (executive) and the Administration, and facilitates the process for holding management accountable for its performance. It is a management, implementation and monitoring tool that will assist the Mayor, Councillor, Municipal Manager, Senior Managers and community. A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purpose of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the Municipal Manager to monitor the performance of Senior Managers; the Mayor to monitor the performance of the Municipal Manager; and the Community to monitor the performance of the Municipality.

The SDBIP should therefore determine (and be consistent with) the performance agreements between the Mayor and the Municipal Manager and the Municipal Manager and Senior Managers determined at the start of every financial year and approved by the Mayor. Section 53 of the Municipal Finance Management act (Act no 56 of 2003), states that the Mayor of a municipality must- take all reasonable steps to ensure that the municipality approves its annual budget before the start of the budget and that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

Section 54 (1)(c) of MFMA states that 54. (1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72, the mayor must—
(a) Consider the statement or report;
(b) Check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
(c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
(d) Issue any appropriate instructions to the accounting officer to ensure—
(i) That the budget is implemented in accordance with the service delivery and budget implementation plan; and
(ii) That spending of funds and revenue collection proceed in accordance with the budget;
(e) Identify any financial problems facing the municipality, including any emerging or impending financial problems; and
(f) In the case of a section 72 report, submit the report to the council by 31 January of each year.

In terms of MFMA Circular 13, the SDBIP is a layered plan, with the top layer of the plan dealing with consolidated service delivery targets and in-year deadlines, and linking such targets to top management. Once the top-layer targets are set, the top management is then expected to develop the next (lower) layer of detail of the SDBIP, by providing more detail on each output for which they are responsible for, and breaking up such outputs into smaller outputs and linking these to each middle-level and junior manager. Much of this lower layer detail will not be made public nor tabled in council – whilst the municipal manager has access to such lower layer detail of the SDBIP, it will largely only be the senior manager in charge who will be using such detail to hold middle-level and junior-level managers responsible for various components of the service delivery plan and targets of the municipality. Only the highest layer of information of the SDBIP will be made public or tabled in the council. Such high-level information should also include per ward information, particularly for key expenditure items on capital projects and service delivery – this will enable each ward councillor and ward committee to oversee service delivery in their ward.

2. VISION, MISSION AND VALUES

Vision

"To be the' vibrant, viable and sustainable gateway city to the rest of Africa"

Mission

"Vehicle of affordable quality services and stability through socio-economic development and collective leadership"

Values

- Respect
- Efficiency
- Transparency
- Accountability
- Excellence
- Responsive

3. MUNICIPAL DEPARTMENTS

MUSINA LOCAL MUNICIPALITY COMPRISES OF 6 DEPARTMENTS NAMELY
Office of the Municipal Manager (OM)
Corporate Services (CORPS)
Budget and Treasury (B&T)
Technical Services (TECH)
Community Services (COMM)
Economic Planning and Development (P&D)

4. SUMMARY OF THE SDBIP

KPA	NUMBER OF INDICATORS
Basic Service Delivery and Infrastructure Development	12
Good Governance and Public Participation	13
Municipal Transformation and Organisational Development	13
Municipal Finance Management and Viability	15
Economic Development Planning	5
Social and Justice	11
TOTAL	71

5. BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT:

REF NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 23/24 R'000	START DATE	END DATE	1ST Q TARGET	2ND Q TARGETS	3RD Q TARGETS	4TH Q TARGETS	24/25 R'000	25/26 R'000	PORTFOLIO OF EVIDENCE	DEPT/ DIVISION
STRATEGIC OBJECTIVE: TO INITIATE AND IMPROVE THE QUANTITY AND QUALITY OF MUNICIPAL INFRASTRUCTURE SERVICES																
1	To Construct 1 Community Hall at Tshikudini by the 30th of June 2024.	0	One (01) Community Hall Constructed at Tshikudini by 30 June 2024	Construction a community hall (Tshikudini)	MIG	R36 000	01/07/2023	30/06/2024	1	Not Applicable	Not Applicable	Not Applicable			Progress Reports/ Practical Completion Certificate/ Completion Certificate	PMU
2	To Construct one (01) Community Hall at Mabvete Village by the 30th of June 2024.	0	One (01) Community Hall Constructed at Mavete by 30 June 2024	Construction a community hall (Mavete)	MIG	R8 M	01/07/2023	30/06/2024	Super structure Plastering Erection of steel	Finalising Super structure Plastering Roofing Packing	Painting and completion	1			Progress Reports/ Practical Completion Certificate/ Completion Certificate	PMU
3	To Construct one (01) Multi-purpose Centre at Shakadza Village by the 30th of June 2024.	0	One (01) Multi-Purpose Centre constructed by 30 June 2024	Construct a multi-purpose centre (Shakadza)	MIG	R12.1M	01/07/2023	30/06/2024	Super structure	Finalisation of Super structure and roofing	Plastering Plumbing Painting	1			Progress Reports/ Practical Completion Certificate/ Completion Certificate	PMU
4	To pave 1.1 km of Road at Nancefield Ext 9 and 10 by the 30th of June 2024.	0	1.1km of roads paved at Nancefield ext. 9 and 10 by 30 June 2024	Paving of Nancefield roads at Ext 9 and 10 phases	MIG	R7.8M	01/07/2023	30/06/2024	Paving Kerbing	Road marking and signage	1	Not Applicable			Progress Reports/ Practical Completion Certificate/ Completion Certificate	PMU
5	To Pave 2.7 km of Road at Nancefield Phase 6 and 12 by the 30th of June 2024.	New Indicator	2.7 km roads paved at Nancefield Phase 6 and 12 by 30 June 2024	Paving of Nancefield roads at Phase 6 and 12	MIG	R18.9M	01/07/2023	30/06/2024	Site establishment Excavations	Finalising Excavation Lay Works	Paving Kerbing	Finalising Paving Kerbing			Progress Reports/ Practical Completion Certificate/ Completion Certificate	PMU
6	To Purchase 4 Waste Removal Trucks by the 30th of June 2024.	New Indicator	4 Waste Removal Trucks Purchased by 30 June 2024	Purchase of 4 Waste Removal Trucks	MIG	R4.5	01/07/2023	30/06/2024	Not Applicable	3	1	Not Applicable			Invoice/ Delivery note	PMU
7	To install one (01) CT/VT Unit by the 30th of June 2024.	New Indicator	One (01) CT/VT Unit installed by 30 June 2023	Installation of CT/VT unit	Internal	R700 000	01/07/2023	30/06/2024	Not Applicable	Not Applicable	1 CT/VT Unit installed	Not Applicable			Copy of the TOR Appointment Letter (Contractor) Close out Report	Electrical Engineering Services

REF NO.	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 23/24 R'000	START DATE	END DATE	1ST Q TARGET	2ND Q TARGETS	3RD Q TARGETS	4TH Q TARGETS	24/25 R'000	25/26 R'000	PORTFOLIO OF EVIDENCE	DEPT/ DIVISION
8	To Inspect 400 electricity meters by the 30th of June 2024.	New Indicator	400 Electricity Meters Inspected by 30 June 2024	Conduct meter inspections	Internal	Opex	01/07/2023	30/06/2024	100	100	100	100	Opex	Opex	Signed Inspection Reports	Electrical Engineering Services
9	To Configure 8000 household electricity meters by the 30th of June 2024.	New Indicator	8000 Household electricity meters Configured by June 2024.	TID roll over	Internal	R3M	01/07/2023	30/06/2024	Not Applicable	1600	3200	3200	Opex	Opex	Monthly Progress Reports	Electrical Engineering Services
10	To Patch 300m² (Square meters) of potholes by the 30th of June 2024.	300m²	250m² potholes patched by 30 June 2024.	Potholes repair	Internal	R200.000	01/07/2023	30/06/2024	75m²	75m²	50m²	50m²	R240 000	R250 000	Job Cards	Civil and Engineering Services
11	To gravel 50km of roads by the 30th of June 2024.	48km	35km of Roads gravelled by 30 June 2024	Gravel roads, maintenance	Internal	Opex	01/07/2023	30/06/2024	12.5km	12.5km	5km	5km	Opex	Opex	Job Cards	Civil and Engineering Services
12	To mark 2km of roads by the 30th of June 2024.	2km	2km of Roads marked by 30 June 2024	Road marking & signage maintenance	Internal	Opex	01/07/2023	30/06/2024	Not Applicable	1km	Not Applicable	1km	Opex	Opex	Job Cards	Civil and Engineering Services
13	To Construct 2 Speed Humps by the 30th of June 2024.	2	2 Speed Humps constructed by 30 June 2024	Construction of speed humps	Internal	R200.000	01/07/2023	30/06/2024	Not Applicable	2	Not Applicable	Not Applicable	R220.000		Job Cards, Pictures	Civil and Engineering Services

6. GOOD GOVERNANCE AND PUBLIC PARTICIPATION

REF NO	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 23/24 R'000	START DATE	END DATE	1ST Q TARGET	2ND Q TARGETS	3RD Q TARGETS	4TH Q TARGETS	24/25 R'000	25/26 R'000	PORTFOLIO OF EVIDENCE	DEPT/ DIVISION
STRATEGIC OBJECTIVE: TO DEEPEN DEMOCRACY AND PROMOTE ACCOUNTABILITY																
1	To hold 4 Risk Management Committee Meetings by the 30th of June 2024	4	4 risk management committee meetings held by 30 June 2024	Coordination of Risk management committee meetings	Internal	OPEX	01/07/2023	30/06/2024	1 risk management committee meeting held	1 risk management committee meeting held	1 risk management committee meeting held	1 risk management committee meeting held	OPEX	OPEX	Q1-Q4 Invitation ,Minutes and attendance register	Municipal Manager
2	To hold 4 Audit Performance Committee Meetings by the 30th of June 2024	4	4 audit and Performance committee meetings held by 30 June 2024	Coordination of Audit Committee Meetings	Internal	OPEX	01/07/2023	30/06/2024	1 audit and Performance committee meeting held	1 audit and Performance committee meeting held	1 audit and Performance committee meeting held	1 audit and Performance committee meeting held	OPEX	OPEX	Q1-Q4 Invitation ,Minutes and attendance register	Municipal Manager
3	To Conduct 4 Mayoral Imbizo by the 30th of June 2024	4	4 Mayoral Imbizo conducted by 30 June 2024	Community liaison activities	Internal	R1.8M	01/07/2023	30/06/2024	1 Mayoral Imbizo conducted	1 Mayoral Imbizo conducted	1 Mayoral Imbizo conducted	1 Mayoral Imbizo conducted	OPEX	OPEX	Q1:-Q4: Invites and Attendance Registers	Municipal Manager
4	To Conduct 144 Ward committee meetings by the 30th of June 2024	123	144	Community liaison activities	Internal		01/07/2023	30/06/2024	36 Ward Committee Meetings held	36 Ward Committee Meetings held	36 Ward Committee Meetings held	36 Ward Committee Meetings held	OPEX	OPEX	Invitations/ Agenda/ Minutes/ Attendance Register	Mayor's Office
5	To conduct 36 ward general meetings by the 30th of June 2024	62	36	Community liaison activities	Internal		01/07/2023	30/06/2024	12 Ward General Meetings held	12 Ward General Meetings held	12 Ward General Meetings held	12 Ward General Meetings held	OPEX	OPEX	Invitations/ Agenda/ Minutes/ Attendance Register	Mayor's Office
6	Implementation of 10 MPAC Activities by the 30th of June 2024	17	10 MPAC activities implemented by 30 June 2024	MPAC coordination	Internal	OPEX	01/07/2023	30/06/2024	2 MPAC activities held	2 MPAC activities held	4 MPAC activities held	2 MPAC activities held	OPEX	OPEX	Invitations/ Agenda/ Minutes/ Attendance Register	Mayor's Office

REF NO	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 23/24 R'000	START DATE	END DATE	1ST Q TARGET	2ND Q TARGETS	3RD Q TARGETS	4TH Q TARGETS	24/25 R'000	25/26 R'000	PORTFOLIO OF EVIDENCE	DEPT/ DIVISION
7	To Review and submit the 2024/2025 1 IDP to Council for approval by the 30th of June 2024	1	2024/25 1 IDP reviewed and submitted to Council for approval by 30 June 2024	Adoption of IDP process plan	Internal	OPEX	01/07/2023	30/06/2024	IDP Process Plan Tabled to Council for Adoption & Needs Analysis conducted.	IDP Strategic Planning conducted	Draft IDP Tabled to Council for Adoption	IDP public Participation conducted. & Final IDP Table to Council for Adoption	OPEX	OPEX	Q1; IDP process Plan and Council Resolution & Need Analysis Report and Attendance Registers Q2: Invite, Attendance	Municipal Manager
8	To Conduct 1 IDP Strategic Planning by the 30th of June 2024	1	1 IDP Strategic Planning conducted by 30 June 2024	Conduct IDP Strategic Planning	Internal	OPEX	01/07/2023	30/06/2024	Not Applicable	IDP Strategic Planning Conducted	Not Applicable	Not Applicable	OPEX	OPEX	Invitations/ Agenda/ Minutes/ Attendance Register	Municipal Manager
9	To conduct IDP Public Participation in all 12 Wards by the 31st of May 2024	12	IDP public Participation conducted by 30 June 2024	Community meeting/ Public Participation	Internal	OPEX	01/07/2023	30/06/2024	Not Applicable	Not Applicable	Not Applicable	IDP public Participation conducted by 30 June 2024	OPEX	OPEX	Invitations/ Agenda/ Minutes/ Attendance Register	Municipal Manager
10	To award 6 learners with registration bursaries with Mayoral Bursary by the 30th of June 2024	6	6 learners awarded with registration bursaries awarded with mayoral bursary by 30 June 2024	Mayoral Bursary	Internal	R2M	01/07/2023	30/06/2024	Not Applicable	Advertisement and development of bursary application form	Selection and awarding of the bursary	Not Applicable	Opex	Opex	Q-2 advert and bursary application form Q-3 Confirmation letter	Municipal Manager
11	To conduct 1 state of municipal address by the 30th of June 2024	1	1 State of Municipal State Address	Budget speech	Internal	Opex	01/07/2023	30/06/2024	Not Applicable	Not Applicable	Not Applicable	1 State of Municipal State Address	Opex	Opex	Invitations/ Agenda/ Minutes/ Attendance Register	Municipal Manager
12	To develop 8 Organisational Performance Reports and Submit to Council for approval by the 30th of June 2024	New Indicator	8 organizational performance report developed and submitted to Council for approval by 30 June 2024	Development of organizational performance reports	Internal	Opex	01/07/2023	30/06/2024	2022/23 Annual Performance report and 2022/23 4th quarter report.	2023/24 1st quarter SDBIP report	2023/24 2nd quarter SDBIP report and 2023/24 Mid-year Report	2022/23 Annual Report, Oversight report & 2023/24 3rd quarter	Opex	Opex	Q1-2022/23 Annual Performance report .2022/23 4th quarter report. Q2 2023/24 1st quarter SDBIP report. Q3 2023/24 2nd quarter	Municipal Manager

REF NO	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 23/24 R'000	START DATE	END DATE	1ST Q TARGET	2ND Q TARGETS	3RD Q TARGETS	4TH Q TARGETS	24/25 R'000	25/26 R'000	PORTFOLIO OF EVIDENCE	DEPT/ DIVISION
															SDBIP report ,2023/24 Mid-year Report, Q4 2022/23 Annual Report & Oversight report 2023/24 3rd quarter	
13	Number of Section 56 Managers with Signed Performance Agreements by the 30th of June 2024	6	6 Section 56 Managers with signed performance agreements by 30 June 2024	MSA Sec 54 & 56 Signed Performance Agreements	Internal	Opex	01/07/2023	30/06/2024	6 Section 56 Managers with signed performance agreements	Not Applicable	Not Applicable	Not Applicable	Opex	Opex	Q1: Signed Performance Agreements	Municipal Manager

7. MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

REF NO	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 23/24 R'000	START DATE	END DATE	1ST Q TARGET	2ND Q TARGETS	3RD Q TARGETS	4TH Q TARGETS	24/25 R'000	25/26 R'000	PORTFOLIO OF EVIDENCE	DEPT/DIVISION
STRATEGIC OBJECTIVE: TO INCREASE INSTITUTIONAL CAPACITY, EFFICIENCY AND EFFECTIVENESS																
1	To produce 4 Litigation Management Reports by the 30th of June 2024	New Indicator	4	Litigation Register	Internal	Opex	01/07/2023	30/06/2024	1 Litigation Report Produced	1 Litigation Report Produced	1 Litigation Report Produced	1 Litigation Report Produced	R950 000	R1,2M	Q1-Q4 Quarterly progress Reports	Corporate Services
2	To convene 4 LLF Meetings by the 30th of June 2024	4	4	4 LLF Meetings convened by 30 June 2024	Internal	Opex	01/07/2023	30/06/2024	1 LLF Meeting	1 LLF Meeting	1 LLF Meeting	1 LLF Meeting	OPEX	OPEX	Q1- Q4: Minutes & Attendance Registers	Corporate Services
3	To review and submit organisational structure to council by the 30th of June 2024	1	1	1 Organisational Structure Reviewed by 30 June 2024	Internal	Opex	01/07/2023	30/06/2024	Not Applicable	Strategic Planning Review session	Draft organogram submitted to Council for approval	Final organogram submitted to Council for approval	OPEX	OPEX	Q2: Attendance Register and agenda of the Review sessions Q:3: Draft Organogram and Council Resolution Q4: Final Organogram and Council Resolution	Corporate Services
4	57 posts approved by Municipal Manager to be filled in line with the approved Organisational Structure by the 30th of June 2024	6	57 posts approved by Municipal Manager to be filled in line with the approved Organisational Structure by 30 June 2024	Filled Positions	Internal	Opex	01/07/2023	30/06/2024	Capturing of all Applicants	Shortlisting and interviewing of applicant's	Appointments of advertised positions	93 posts filled in line with the approved Organizational Structure	OPEX	OPEX	Q1: Schedule Report Q2: Shortlisting Report Q3: Appointment Letters and Acceptance Letters by Candidates	Corporate Services
5	To review 27 HRM policies and submit to Council for approval by the 30th of June 2024	New Indicator	27	Review of policies	Internal	Opex	01/07/2023	30/06/2024	Not Applicable	Strategic Planning Policy Review session	Submission to LLF for Consideration	27 Municipal policies developed and submitted to Council for approval	OPEX	OPEX	Q2:Attendance Register and agenda of the Review sessions Q3: Agenda, Attendance Register and Minutes of LLF held in terms of policies Q4: Council Resolution	Corporate Services

6	To purchase Protective Clothing for 39 employees by the 30th of June 2024	1	Protective Clothing for Councillors and uniform for 39 employees purchased by 30 June 2024	Protective Clothing	Internal	R6.7 M	01/07/2023	30/06/2024	Not Applicable	Not Applicable	Not Applicable	Protectice Clothing for 39 Employees	OPEX	OPEX	Approved Memos, Invoice, Delivery Note	Corporate Services
7	To Conduct 1 medical surveillance to all employees by the 30th of June 2024	1	1 Medical Surveillance conducted to employees by 30 June 2024	Medical Surveillance	Internal	R3.3 M	01/07/2023	30/06/2024	Not Applicable	Not Applicable	Not Applicable	1	OPEX	OPEX	Invitations/ Attendance Register, Invoice	Corporate Services
8	To develop and submit the Workplace skills Plan and Annual Training Report to LGSETA by the 30th of June 2024	1	1 Workplace skills plan and annual training report developed and submitted to LGSETA by 30 June 2024	Workplace Skills Plan	Internal	Opex	01/07/2023	30/06/2024	Not Applicable	Not Applicable	Not Applicable	Workplace skills plan and Annual Training report developed and submitted to LGSETA	OPEX	OPEX	Submission/ Acknowledgements Letter	Corporate Services
9	To hold 6 ordinary council meetings by the 30th of June 2024	6	6	Council Meetings	Internal	Opex	01/07/2023	30/06/2024	1 ordinary council meeting	1 ordinary council meeting	2 ordinary council meetings	2 ordinary council meetings	R460 000	R500 000	Attendance register/ Council Resolution	Corporate Services
10	To hold 6 Council Executive Committees meetings by the 30th of June 2024	6	6	Council Committees Meetings	Internal	Opex	01/07/2023	30/06/2024	1 ordinary executive Council Committee meeting	1 ordinary executive Council Committee meeting	2 ordinary executive Council Committee meeting	2 ordinary executive Council Committee meeting	OPEX	OPEX	Attendance register/ Council Resolution	Corporate Services
11	To hold 4 Communicators Forum by the 30th of June 2024	1	4	Communication Forum	Internal	Opex	01/07/2023	30/06/2024	1 Communicators Forum	1 Communicators Forum	1 Communicators Forum	1 Communicators Forum	OPEX	OPEX	Attendance register/	Corporate Services
12	To appoint service provider for the installation of 3 turn-style by the 30th of June 2024	New Indicator	Appointment of Service Provider for 3 turn-style installed by 30 June 2024	Expansion of bio-metric system	Internal	R900 000	01/07/2023	30/06/2024	Not Applicable	Specification	Not Applicable	3 turn-style installed	OPEX	OPEX	Approved Memo Invoice	Corporate Services
13	To Cascade PMS to 28 Line Managers by the 30th of June 2024	New Indicator	28 Line Managers with signed performance plans/ Agreements	Cascading PMS	Internal	Opex	01/07/2023	30/06/2024	Not Applicable	28 Line Managers with signed performance plans/ Agreements	Not Applicable	Not Applicable	OPEX	OPEX	Q2: Copy of Signed Performance Agreements and Plans	Corporate Services

8. MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

REF NO	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 23/24 R'000	START DATE	END DATE	1ST Q TARGET	2ND Q TARGETS	3RD Q TARGETS	4TH Q TARGETS	24/25 R'000	25/26 R'000	PORTFOLIO OF EVIDENCE	DEPT/DIVISION
STRATEGIC OBJECTIVE: TO ENHANCE COMPLIANCE WITH LEGISLATION AND IMPROVE FINANCIAL VIABILITY																
1	To provide 100% Households applications with access to free Basic services that are earning less than R3500 per month by the 30th of June 2024	100%	100% Free Basic Services provided to Households earning less than R3500 per Month	Provide free basic services to qualifying households monthly	Internal	R5000 000	01/07/2023	30/06/2024	100% Free Basic Services to Qualifying Households Monthly	100% Free Basic Services to Qualifying Households Monthly	100% Free Basic Services to Qualifying Households Monthly	100% Free Basic Services to Qualifying Households Monthly	R5 000 000	R6 000 000	Monthly Free Basic services report/ Monthly Updated Indigent register	Finance
2	100% of Households with access to basic level of electricity and solid waste Removal by the 30th of June 2024	100%	100% of Households with access to basic level of electricity and solid waste Removal	Provide free basic services to qualifying households monthly	Internal	Opex	01/07/2023	30/06/2024	100% of Households with access to basic level of electricity and solid waste Removal	100% of Households with access to basic level of electricity and solid waste Removal	100% of Households with access to basic level of electricity and solid waste Removal	100% of Households with access to basic level of electricity and solid waste Removal	OPEX	OPEX	Monthly Free Basic services report/ Monthly Updated Indigent register	Finance
3	To Collect 95% of Revenue by the 30th of June 2024	New Indicator	95% Revenue collected by 30 June 2024	Revenue Collection	Internal	Opex	01/07/2023	30/06/2024	95% Quarterly Projected Revenue collected	95% Quarterly Projected Revenue collected	95% Quarterly Projected Revenue collected	95% Quarterly Projected Revenue collected	OPEX	OPEX	Q1-Q4 Revenue Collection rate report	Finance
4	To spend 100% of Capital Budget by the 30th of June 2024	New Indicator	100% Capital budget spent by 30 June 2024	Budget Spent	Internal	Opex	01/07/2023	30/06/2024	100% Quarterly Projected Capital Budget Spent	100% Quarterly Projected Capital Budget Spent	100% Quarterly Projected Capital Budget Spent	100% Quarterly Projected Capital Budget Spent	OPEX	OPEX	Q1-Q4 Capital Expenditure Report	Finance
5	To Submit 1 budget time schedule to council by the 30th of June 2024	1	Submission of 1 budget time schedule to council	Prepare Budget time schedules	Internal	Opex	01/07/2023	30/06/2024	Not Applicable	Not Applicable	Midyear budget adjustment (B Schedule)	Not Applicable	OPEX	OPEX	Q3: Adjusted budget (B Schedule) & Council Resolution	Finance
6	To submit 1 24/25 Draft Budget to Council by the 31st of March 2024	New Indicator	1 24/25 Draft Budget Submitted to Council by 31 March 2024	Draft all Compliance reports for submission as per the timelines	Internal	Opex	01/07/2023	30/06/2024	Not Applicable	Not Applicable	draft budget submitted	Not Applicable	OPEX	OPEX	Q3: Draft Budget (A Schedule) and Council Resolution	Finance
7	To submit 1 2024/2025 Final Budget to Council by the 31st of May 2024	New Indicator	1 2024/25 Final Budget Submitted to Council by 31 May 2024	Prepare Budget time schedules	Internal	Opex	01/07/2023	30/06/2024	Not Applicable	Not Applicable	N/A	Final Budget submitted	OPEX	OPEX	Q4: Final Budget (A Schedule) & Council Resolution	Finance

REF NO	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 23/24 R'000	START DATE	END DATE	1ST Q TARGET	2ND Q TARGETS	3RD Q TARGETS	4TH Q TARGETS	24/25 R'000	25/26 R'000	PORTFOLIO OF EVIDENCE	DEPT/DIVISION
8	To submit 4 Sec 52 Report to council within 30 days after the end of the quarter by the 30th of June 2024	New Indicator	4 section 52 report submitted to Council within 30 days after the end of the quarter by 30 June 2024	Draft all Compliance reports for submission as per the timelines	Internal	Opex	01/07/2023	30/06/2024	1 section 52 report submitted to Council within 30 days after the end of the quarter	1 section 52 report submitted to Council within 30 days after the end of the quarter	1 section 52 report submitted to Council within 30 days after the end of the quarter	1 section 52 report submitted to Council within 30 days after the end of the quarter	OPEX	OPEX	Q1-Q4 Section 52 Reports Submitted & Council Resolutions	Finance
9	To submit 12 Sec 71 Report to Mayor & Provincial Treasury within 10 days after the end of the Month by the 30th of June 2024	New Indicator	12 section 71 report submitted Mayor & Provincial Treasury within 10 days after the end of the Month by 30 June 2024	Draft all Compliance reports for submission as per the timelines	Internal	Opex	01/07/2023	30/06/2024	3 section 71 report submitted Mayor & Provincial Treasury within 10 days after the end of the Month	3 section 71 report submitted Mayor & Provincial Treasury within 10 days after the end of the Month	3 section 71 report submitted Mayor & Provincial Treasury within 10 days after the end of the Month	3 section 71 report submitted Mayor & Provincial Treasury within 10 days after the end of the Month	OPEX	OPEX	Q1-Q4 Section 71 Reports and Proof of Submission/Acknowledgement of Receipts	Finance
10	To submit 1 Sec 72 Report to the Mayor and Treasuries by 31st of January 2024.	New Indicator	1 Section 72 compiled section 72 report and submit to the Mayor and Treasuries by 31 January 2024	Draft all Compliance reports for submission as per the timelines	Internal	Opex	01/07/2023	30/06/2024	Not Applicable	Not Applicable	Section 72 report submitted to Relevant Authorities by 25 January 2024	Not Applicable	OPEX	OPEX	Q:3 Section 72 report and Council Resolution	Finance
11	unbundling/impairment of infrastructure assets by the 30th of June 2024	1	1 Report on unbundling/impairment of infrastructure assets	Unbundling of infrastructure assets	Internal	R1.2 M	01/07/2023	30/06/2024	Not Applicable	Not Applicable	Not Applicable	unbundling/impairment of infrastructure assets	1,5 M	1 M	Q4: 1 Unbundling and Impairment Report	Finance
12	To Update the GRAP Asset Management Register by the 30th of June 2024	New indicator	GRAP Asset Management Register updated by 30 June 2024	Asset Management Register	Internal	OPEX	01/07/2023	30/06/2024	Update Monthly New Asset Acquisitions and Disposals	Update Monthly New Asset Acquisitions and Disposals	Update Monthly New Asset Acquisitions and Disposals	Updated Final asset Register	OPEX	OPEX	Q1-Q4 Updated Asset Register	Finance
13	To conduct 1 Municipal assets verification by the 30th of June 2024	1	1 Municipal assets verification conducted by 30 June 2024	Conduct Asset verification	Internal	OPEX	01/07/2023	30/06/2024	Not Applicable	Not Applicable	Not Applicable	Q4: Municipal assets verification conducted	OPEX	OPEX	Asset Verification Working Papers and Asset Register	Finance

REF NO	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 23/24 R'000	START DATE	END DATE	1ST Q TARGET	2ND Q TARGETS	3RD Q TARGETS	4TH Q TARGETS	24/25 R'000	25/26 R'000	PORTFOLIO OF EVIDENCE	DEPT/DIVISION
14	Awarding of tenders within 90 days of the closure of tender submissions of bids evaluated and adjudicated by the 30th of June 2024	100%	100% advertised tenders adjudicated within legislative timeframe by 30 June 2024	Awarding of tenders within 90 days of the date of tender submissions	Internal	OPEX	01/07/2023	30/06/2024	100% Advertised Tenders Adjudicated within Legislative Timeframe	100% Advertised Tenders Adjudicated within Legislative Timeframe	100% Advertised Tenders Adjudicated within Legislative Timeframe	100% Advertised Tenders Adjudicated within Legislative Timeframe	OPEX	OPEX	Appointment Letter/ Advert/ Minutes of the Bid Evaluation and Adjudication Committees	Finance
15	To submit 1 GRAP Annual Financial Statement to AGSA, Treasuries and COGHSTA by the 31st of August 2024.	1	1 AFS to AGSA, Treasuries and COGHSTA by 31/08/2023	Compile GRAP Annual Financial Statements	Internal	OPEX	01/07/2023	30/06/2024	GRAP Compliant Annual Financial Statements Submitted	Not Applicable	Not Applicable	Not Applicable	OPEX	OPEX	Q1: GRAP Compliant Annual Financial Statements, Proof of Submission, and Acknowledgements of Receipt	Finance

9. ECONOMIC DEVELOPMENT PLANNING

REF NO:	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 23/24 R'000	START DATE	END DATE	1ST Q TARGET	2ND Q TARGETS	3RD Q TARGETS	4TH Q TARGETS	24/25 R'000	25/26 R'000	PORTFOLIO OF EVIDENCE	DEPT/ DIVISION
STRATEGIC OBJECTIVE : TO CREATE A CONDUCIVE ENVIRONMENT FOR SUSTAINABLE ECONOMIC GROWTH																
1	To develop 1 Draft LED Strategy by the 30th of June 2024	New Indicator	1 LED Strategy developed	Development of LED strategy	Internal	R500 000	01/07/2023	30/06/2024	Not Applicable	Appointment of the service provider	Draft inception Report	Draft Status Quo Report	R250 000	R300 000	Q2: Appointment Letter Q3: Draft inception Report Q4: Draft Status Quo Report and Draft LED Strategy	Local Economic Development
2	Coordination of Joint Regional Interventions Twinning agreement with Beitbridge Municipality by the 30th of June 2024	New Indicator	3 meetings coordinated	Twinning Agreements	Internal	Opex	01/07/2023	30/06/2024	Provincial Heritage Celebration event	Not Applicable	Technical Meeting	Zimbabwe International Trade Fair	Opex	Opex	Q1, Q3 & Q 4 Invitation Agenda Attendance Register, Reports	Local Economic Development
3	To develop 1 Municipal Supplementary Valuation Roll by the 30th of June 2024	New Indicator	1 Municipal Valuation Roll Developed	valuation roll developed	Internal	R2.2 M	01/07/2023	30/06 /2024	1 Progress Report on the development of Municipal Supplementary Valuation Roll	Draft Supplementary Valuation Roll	Not Applicable	Issuing of Public Notice for comments Adopted Supplementary Valuation Roll	R490 000	R520 000	Q1: Progress Report Q2: Draft Supplementary Valuation Roll Q3: Public Notice Q4: Adopted Supplementary Valuation Roll	Spatial Rationale

REF NO:	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 23/24 R'000	START DATE	END DATE	1ST Q TARGET	2ND Q TARGETS	3RD Q TARGETS	4TH Q TARGETS	24/25 R'000	25/26 R'000	PORTFOLIO OF EVIDENCE	DEPT/ DIVISION
4	To review 1 Spatial Development Framework by the 30th of June 2024	New Indicator	1 Spatial Development Framework reviewed	SDF review 2019	Internal	R500 000	01/07/2023	30/06/2024	Draft SDF	Not Applicable	Stakeholder Engagement	Public Participation Notice Approved SDF	Opex	Opex	Q1: Draft SDF Q2: Public Participation Notice Q3: Invitation, Agenda, Attendance Register Q4: Approved SDF	Spatial Rationale
5	To review 1 Land use scheme by the 30th of June 2024	New Indicator	1 Land use scheme reviewed	Land use Management scheme	Internal	R500 000	01/07/2023	30/06/2024	Not Applicable	Draft Land use scheme	Stakeholder Engagement	Approved Land Use Scheme	Opex	Opex	Q2: Draft Land use scheme and public participation notice Q3: Invitation, Agenda, Attendance Register Q4: Approved Land Use Scheme	Spatial Rationale
6	To create 189 jobs through Municipality's economic development initiatives including Capital Projects by the 30th of June 2024	189	189 jobs Created through Municipality's economic development initiatives including Capital Projects	Job creation through Labour intensive method	Internal	R1.2 M	01/07/2023	30/06/2024	Not Applicable	Not Applicable	189 jobs Created	Not Applicable			Signed Contracts	Local Economic Development

10. SOCIAL AND JUSTICE

REF NO	KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE	BASELINE	ANNUAL TARGETS	PROJECT NAME	FUNDING SOURCE	BUDGET 23/24 R'000	START DATE	END DATE	1ST Q TARGET	2ND Q TARGETS	3RD Q TARGETS	4TH Q TARGETS	24/25 R'000	25/26 R'000	PORTFOLIO OF EVIDENCE	DEPARTMENT
DEVELOPMENT OBJECTIVE: TO IMPROVE QUALITY OF LIFE THROUGH SOCIAL DEVELOPMENT AND PROVISION OF EFFECTIVE COMMUNITY SERVICES																
TOP LAYER																
1	To Conduct 20 Environmental awareness campaigns by the 30th of June 2024	20	20 Environmental awareness campaigns conducted by 30 of June 2024	Conduct environmental awareness campaigns	Internal	Opex	01/07/2023	30/06/2024	5 Environmental awareness campaigns conducted	5 Environmental awareness campaigns	5 Environmental awareness campaigns	5 Environmental awareness campaigns	Opex	Opex	Q1-Q4: Register of people contacted register Pictures	Community Services
2	To Conduct 20 Environmental clean-up campaigns by the 30th of June 2024	21	20 Environmental clean-up campaigns conducted by 30 of June 2024	Conduct environmental clean-up campaign	Internal	Opex	01/07/2023	30/06/2024	5 Environmental clean-up campaigns conducted	5 Environmental clean-up campaigns conducted	5 Environmental clean-up campaigns conducted	5 Environmental clean-up campaigns conducted	Opex	Opex	Q1-Q4: Invitation letters Programme Attendance register Pictures	Community Services
3	To Plant 500 trees to green Musina and mitigate climate change impacts by the 30th of June 2024	250	500 trees planted to green Musina and mitigate climate change impacts by 30 of June 2024	Greening of Musina	Internal	Opex	01/07/2023	30/06/2024	200 trees planted	150 trees planted	150 trees planted	Not Applicable	Opex	Opex	Q1-Q4: Letter of donation to the recipient, Reports, Pictures before and after	Community Services
4	To Conduct 12 Road safety awareness campaigns by the 30th of June 2024	12	12 Road safety awareness campaigns conducted by 30 of June 2024	Coordination of Road Safety Awareness Campaign	Internal	Opex	01/07/2023	30/06/2024	3 Road safety awareness campaigns conducted	3 Road safety awareness campaigns conducted	3 Road safety awareness campaigns conducted	3 Road safety awareness campaigns conducted	Opex	Opex	Q1-Q4: Attendance Register Programme Pictures Invitation	Community Services
5	To administer 1200 learners licenses by the 30th of June 2024	1200	1200 of learners' license administered by 30 of June 2024	Administer learners licenses	Internal	Opex	01/07/2023	30/06/2024	300 Learners Licenses administered	300 Learners Licenses administered	300 Learners Licenses administered	300 Learners Licenses administered	Opex	Opex	Q1-Q4: E-natis report R721	Community Services
6	To administer 864 Drivers licenses by the 30th of June 2024	864	864 Driver's license administered by 30 of June 2024	Administer Driver's licenses	Internal	Opex	01/07/2023	30/06/2024	216 Driver's licenses administered	216 Driver's licenses administered	216 Driver's licenses administered	216 Driver's licenses administered	Opex	Opex	Q1-Q4: R73 eNatis Report	Community Services

7	To Test 400 Motor Vehicles for road worthiness by the 30th of June 2024	299	400 motor vehicle tested for road worthiness by 30 of June 2024	Conduct vehicle roadworthy test	Internal	Opex	01/07/2023	30/06/2024	100 Motor Vehicles tested for Roadworthiness	100 Motor Vehicles tested for Roadworthiness	100 Motor Vehicles tested for Roadworthiness	100 Motor Vehicles tested for Roadworthiness	Opex	Opex	Q1-Q4: E-natis report R171	Community Services
8	To conduct 4 Disaster Management Awareness Campaigns by the 30th of June 2024	4	4 Disaster Management Awareness Campaigns Conducted by 30 of June 2024	Coordination of disaster management services	Internal	200000	01/07/2023	30/06/2024	1 Disaster Management Awareness Campaign conducted	1 Disaster Management Awareness Campaign conducted	1 Disaster Management Awareness Campaign conducted	1 Disaster Management Awareness Campaign conducted	260000	320000	Q1-Q4: Invitation letter Agenda Attendance register Photographs	Community Services
9	To conduct 12 Disaster Management Workshops by the 30th of June 2024	1	12 Disaster Management Workshop Conducted by 30 of June 2024	Coordination of disaster management services	Internal	Opex	01/07/2023	30/06/2024	3 Disaster Management Workshops Conducted	3 Disaster Management Workshops Conducted	3 Disaster Management Workshops Conducted	3 Disaster Management Workshops Conducted	Opex	Opex	Q1-Q4: Invitation letter Agenda Attendance register Photographs	Community Services
10	To conduct 4 Local Disaster Management Advisory Forums by the 30th of June 2024	1	4 Local Disaster Management Advisory Forums Conducted by 30 of June 2024	Coordination of disaster management services	Internal	Opex	01/07/2023	30/06/2024	1 Local Disaster Management Advisory Forum conducted	1 Local Disaster Management Advisory Forum conducted	1 Local Disaster Management Advisory Forum conducted	1 Local Disaster Management Advisory Forum conducted	Opex	Opex	Q1-Q4: Invitation letter Agenda Attendance register	Community Services
11	100% Percentage provision of Disaster/ Incident responds by the 30th of June 2024	100%	100% Disaster/ Incident responds provided by 30 of June 2024	Disaster response, recovery, and rehabilitation	Internal	R2M	01/07/2023	30/06/2024	100% Disaster/ Incident responds	100% Disaster/ Incident responds	100% Disaster/ Incident responds	100% Disaster/ Incident responds	Opex	Opex	Q1-Q4: Invitation letter Agenda Attendance register	Community Services

11. BUDGETED MONTHLY REVENUE AND EXPENDITURE (FUNCTIONAL CLASSIFICATION)

LIM341 Musina - Supporting Table SB14 Adjustments Budget - monthly revenue and expenditure - 2024/2025

Description	Ref	2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year 2024/25	Budget Year 2025/26
R thousands		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
Revenue By Source																
Exchange Revenue																
Service charges - Electricity		9 894	13 116	13 126	14 272	13 012	13 897	14 057	6 324	13 386	13 386	13 386	13 386	160 630	168 661	177 094
Service charges - Water		4 381	2 663	2 661	3 461	2 897	2 503	2 639	(1)	–	–	–	–	–	–	–
Service charges - Waste Water Management		255	261	269	282	294	271	269	–	–	–	–	–	–	–	–
Service charges - Waste Management		1 904	1 913	1 936	1 942	1 905	1 922	1 920	9	2 272	2 272	2 272	2 272	20 400	16 195	16 195
Sale of Goods and Rendering of Services		62	220	34	60	76	86	57	36	166	166	166	166	1 994	2 092	2 191
Agency services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned from Receivables		1 638	978	15 578	874	1 604	810	5 492	836	481	481	481	481	5 767	6 049	6 333
Interest earned from Current and Non Current Assets		–	–	–	–	–	–	–	–	106	106	106	106	855	582	609
Dividends		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rent on Land		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets		2	2	2	2	2	2	2	–	49	49	49	49	588	615	645
Licence and permits		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational Revenue		29	24	26	34	31	819	41	20	7 635	7 635	7 635	7 635	91 618	35 162	37 716
Non-Exchange Revenue																
Property rates		5 188	1 890	1 771	2 084	1 947	2 041	2 023	–	2 246	2 246	2 246	2 246	26 950	28 162	29 571
Surcharges and Taxes		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		202	254	163	165	431	191	269	258	340	340	340	340	4 075	4 275	4 476
Licences or permits		13	17	15	25	26	23	3	9	214	214	214	214	2 565	2 691	2 816
Transfer and subsidies - Operational		91 777	2 934	803	1 195	588	79 259	0	663	19 687	19 687	19 687	19 687	227 135	243 661	253 719
Interest		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fuel Levy		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational Revenue		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Gains on disposal of Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Gains		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Discontinued Operations		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue		17 973	10 896	33 586	19 847	19 689	20 224	24 419	7 179	23 928	23 928	23 928	23 928	342 578	306 135	331 369
Expenditure By Type																
Employee related costs		12 946	12 689	12 755	13 361	12 939	13 525	12 211	–	13 689	13 689	13 689	13 689	164 258	172 480	181 104
Remuneration of councillors		878	878	1 394	912	912	912	912	–	952	952	952	952	11 428	11 885	12 480
Bulk purchases - electricity		13 190	8 719	8 036	126	12 769	37 734	(25 036)	–	12 068	12 068	12 068	12 068	144 815	152 056	159 659
Inventory consumed		145	148	386	139	393	495	139	155	390	390	390	390	4 678	4 907	5 138
Debt impairment		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Depreciation and amortisation		–	–	–	–	–	–	–	–	2 833	2 833	2 833	2 833	34 000	35 700	37 485
Interest		–	–	–	–	–	–	–	–	44	44	44	44	525	551	577
Contracted services		88	2 032	2 920	2 765	807	5 855	2 270	–	3 372	3 372	3 372	3 372	40 316	37 456	39 329
Transfers and subsidies		435	383	1 191	899	445	1 803	577	–	1 717	1 717	1 717	1 717	11 494	5 084	4 982
Irrecoverable debts written off		–	–	–	–	–	–	–	–	(250)	(250)	(250)	(250)	25 000	47 250	49 613
Operational costs		2 246	2 691	3 891	3 959	3 957	7 070	4 416	53	4 304	4 304	4 304	4 304	41 916	31 278	32 254
Losses on disposal of Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Losses		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure		29 932	28 539	31 257	21 973	32 049	66 995	(8 561)	208	39 128	39 128	39 128	39 128	478 439	496 647	522 621
Surplus/(Deficit)		(11 959)	(8 043)	1 748	(1 326)	(12 360)	(46 770)	32 979	6 971	(15 191)	(15 191)	(15 191)	(15 191)	64 139	9 489	8 747
Transfers and subsidies - capital (monetary allocations)		15 975	–	–	10 754	–	3 900	–	–	4 491	4 491	4 491	4 491	42 307	50 444	52 584
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		(35 934)	(8 043)	1 748	9 428	(12 360)	(42 870)	32 979	6 971	(10 701)	(10 701)	(10 701)	(10 701)	106 446	59 933	61 331

Vision: "To be the vibrant, Viable and Sustainable gateway city to the rest of Africa"

Mission: Vehicle of affordable quality services and stability through Socio-economic development and Collective leadership

LIM341 Musina - Supporting Table SB15 Adjustments Budget - monthly cash flow - 2024/02/29

Monthly cash flows	Ref	2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year 2024/25	Budget Year 2025/26
R thousands		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
Cash Receipts By Source	1															
Property rates		1 520	3 639	1 344	2 028	1 544	2 690	1 508	341	2 086	2 086	2 086	2 086	25 037	26 292	27 587
Service charges - electricity revenue		3 211	4 893	4 053	4 117	5 470	4 329	4 757	417	11 667	11 667	11 667	11 667	140 002	147 121	154 457
Service charges - water revenue		2 505	3 252	2 278	3 054	3 149	3 049	2 699	663	–	–	–	–	–	–	–
Service charges - sanitation revenue		212	228	206	343	267	225	232	61	–	–	–	–	–	–	–
Service charges - refuse		0	0	0	0	0	1 266	1 912	473	(1 241)	(1 241)	(1 241)	(1 241)	5 526	21 162	21 489
Rental of facilities and equipment		15	39	13	18	28	11	23	7	45	45	45	45	541	569	596
Interest earned - external investments		–	–	–	–	–	–	–	–	106	106	106	106	855	582	609
Interest earned - outstanding debtors		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Dividends received		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		111	45	0	22	16	23	21	30	292	292	292	292	3 505	3 677	3 849
Licences and permits		54	54	74	30	267	27	109	62	185	185	185	185	2 220	2 329	2 439
Agency services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and Subsidies - Operational		1 182	630	(5 210)	1 672	(520)	1 135	193	1 255	20 269	20 269	20 269	20 269	227 136	238 567	248 737
Other revenue		7 023	7 112	21 482	8 292	8 543	9 451	13 271	7 889	7 462	7 462	7 462	7 462	89 547	38 365	40 852
Cash Receipts by Source		15 922	19 471	24 241	19 476	18 755	22 196	24 727	11 186	40 872	40 872	40 872	40 872	494 367	478 663	506 615
Other Cash Flows by Source																
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		–	–	–	–	–	3 500	–	–	4 491	4 491	4 491	4 491	42 307	50 444	52 584
Transfers and subsidies - capital (monetary allocations) (Nat./ Prov Depart./Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Proceeds on Disposal of Fixed and Intangible Assets		404	325	–	–	576	–	–	–	–	–	–	–	–	–	–
Short term loans		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Receipts by Source		16 326	19 796	24 241	19 476	19 331	26 696	24 727	11 186	45 362	45 362	45 362	45 362	536 674	529 107	559 199
Cash Payments by Type																
Employee related costs		–	–	–	–	–	–	–	–	13 689	13 689	13 689	13 689	164 268	172 480	181 104
Remuneration of councillors		–	–	–	–	–	–	–	–	952	952	952	952	11 428	11 885	12 480
Finance charges		–	–	–	–	–	–	–	–	44	44	44	44	525	551	577
Bulk purchases - Electricity	2	–	9 886	10 051	51	14 706	43 269	76 126	–	12 068	12 068	12 068	12 068	144 815	152 606	159 659
Acquisitions - water & other inventory	3	–	(413)	131	149	192	580	693	–	391	391	391	391	4 682	4 907	5 136
Contracted services		–	2 230	3 222	3 035	856	6 361	2 599	–	8 063	8 063	8 063	8 063	40 316	–	–
Transfers and grants - other municipalities		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and grants - other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other expenditure		49	877	1 886	1 449	1 931	6 618	817	–	5	5	5	5	46 612	73 513	76 246
Cash Payments by Type		49	12 581	15 290	4 682	17 686	56 948	80 235	–	35 212	35 212	35 212	35 212	412 646	415 393	435 264
Other Cash Flows/Payments by Type																
Capital assets		1 880	351	4 253	5 664	6 910	3 895	7 722	–	10 243	10 243	10 243	10 243	97 903	59 933	61 331
Repayment of borrowing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Cash Flows/Payments		1 185	–	–	–	764	–	351	–	1 301	1 301	1 301	1 301	6 507	–	–
Total Cash Payments by Type		3 114	12 931	19 543	10 346	25 360	60 843	88 308	–	46 756	46 756	46 756	46 756	517 055	475 325	496 595
NET INCREASE/(DECREASE) IN CASH HELD		13 213	6 864	4 698	9 130	(6 029)	(34 147)	(63 581)	11 186	(1 394)	(1 394)	(1 394)	(1 394)	19 619	53 781	62 603
Cash/cash equivalents at the month/year beginning:		23 550	36 762	43 627	48 324	57 454	51 425	16 678	(46 904)	(35 717)	(37 111)	(38 505)	(39 899)	12 819	51 296	105 077
Cash/cash equivalents at the month/year end:		36 762	43 627	48 324	57 454	51 425	16 678	(46 904)	(35 717)	(37 111)	(38 505)	(39 899)	(41 293)	32 438	105 077	167 680

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LIM341 Musina - Supporting Table SB13 Adjustments Budget - monthly revenue and expenditure (functional classification) - 2024/25/26

Description - Standard classification	Ref	2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year 2024/25	Budget Year 2025/26
R thousands		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
Revenue - Functional																
Governance and administration		7 804	5 467	108 268	4 662	3 533	4 776	7 485	1 126	23 143	23 143	23 143	36 216	268 198	287 983	289 733
Executive and council		5 168	1 938	1 771	2 084	1 947	2 841	2 023	–	2 249	2 249	2 249	2 249	26 591	28 208	29 618
Finance and administration		2 635	3 530	106 497	1 958	1 588	1 935	5 462	1 126	20 894	20 894	20 894	33 967	241 199	259 295	270 114
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		77	197	139	141	189	159	165	195	2 124	2 124	2 124	3 894	16 718	186	188
Community and social services		24	23	21	17	22	30	22	17	2 124	2 124	2 124	2 124	10 718	180	188
Sport and recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public safety		53	175	109	124	167	129	143	178	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		16 090	573	80	10 887	719	4 030	109	421	9 418	9 418	9 418	55 645	116 198	61 723	66 330
Planning and development		16 090	573	80	10 887	719	4 030	109	421	9 418	9 418	9 418	9 418	116 198	61 723	66 330
Road transport		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		107 181	17 938	(72 741)	18 939	18 687	88 730	18 906	6 361	15 861	15 861	15 861	(97 518)	183 469	302 251	311 767
Energy sources		100 121	13 161	(77 015)	14 294	13 028	84 034	14 078	6 362	13 409	13 409	13 409	13 409	160 902	183 947	193 065
Water management		4 868	2 693	2 091	2 461	2 587	2 568	2 639	(1)	–	–	–	–	–	–	–
Waste water management		235	281	267	252	254	271	269	–	–	–	–	–	–	–	–
Waste management		1 958	1 803	1 916	1 942	1 888	1 922	1 920	(0)	2 452	2 452	2 452	2 452	22 562	18 605	18 702
Other		39	34	96	1	237	1	106	42	526	526	526	526	6 314	6 623	6 934
Total Revenue - Functional		131 191	24 211	35 793	34 670	22 748	97 694	26 771	8 145	51 971	51 971	51 971	47 363	584 583	650 990	667 953
Expenditure - Functional																
Governance and administration		8 525	9 479	14 691	11 654	10 397	16 349	12 515	53	17 776	17 776	17 776	52 963	221 165	228 396	239 871
Executive and council		3 327	3 549	5 856	4 296	3 551	4 621	5 747	–	4 460	4 460	4 460	4 460	73 143	87 853	91 609
Finance and administration		4 522	5 390	8 696	7 308	6 827	13 547	6 788	53	13 157	13 157	13 157	48 344	146 114	139 012	146 166
Internal audit		676	–	50	19	19	81	–	–	159	159	159	159	1 908	2 602	2 096
Community and public safety		3 881	4 029	3 924	4 088	4 067	4 668	3 962	–	4 396	4 396	4 396	18 278	52 883	64 139	55 608
Community and social services		–	2	0	–	–	–	–	–	97	97	97	97	511	4	4
Sport and recreation		1 837	1 797	1 671	1 847	1 898	2 647	1 880	–	1 856	1 856	1 856	1 856	22 277	23 368	24 389
Public safety		2 031	2 124	2 142	2 030	2 234	2 388	2 100	–	2 226	2 226	2 226	16 284	26 584	28 018	29 334
Housing		113	126	110	111	167	130	114	–	218	218	218	218	2 612	2 740	2 869
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		2 571	2 723	2 843	2 909	3 013	2 900	2 601	–	2 382	2 382	2 382	2 976	29 443	31 746	33 138
Planning and development		1 639	1 650	1 819	1 735	1 980	1 822	1 577	–	1 368	1 368	1 368	1 368	18 232	19 986	20 825
Road transport		932	1 073	1 024	1 172	1 035	1 078	1 023	–	934	934	934	934	11 211	11 760	12 313
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		53 977	9 838	9 587	1 546	13 680	40 213	(28 493)	155	13 815	13 815	13 815	23 822	165 781	173 448	182 658
Energy sources		53 950	9 421	9 537	942	13 645	38 767	(28 909)	155	12 999	12 999	12 999	12 999	155 953	163 781	171 935
Water management		9	16	4	19	4	1	2	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste management		17	401	47	585	31	1 445	24	–	816	816	816	9 729	9 668	10 124	10 947
Other		918	869	902	976	891	966	845	–	831	831	831	9 967	10 455	10 947	11 521
Total Expenditure - Functional		69 872	26 939	31 257	21 173	32 049	66 995	(8 561)	208	39 120	39 120	39 120	128 676	473 439	498 647	522 521
Surplus/ (Deficit) 1.		61 319	(2 728)	4 535	13 498	(9 301)	30 699	35 332	7 937	11 852	11 852	11 852	(73 306)	106 446	99 933	91 331

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12. THREE YEAR CAPITAL WORKS PLAN (2023/2024, 2024\25 AND 2025/26)

NO:	PROJECT NAME	BUDGET 23/24	BUDGET 24/25	BUDGET 25/26
1	Electrification of Nancefield Rhino Ridge development	R42M	R5.5m	R3.5m
2	Replacing BEC 11/23 and install BEC 44	R250 000	R300.000	R400.000
3	Installation of fluorescent light in Municipal buildings	R150 000	R190.000	R250.000
4	Replacement of copper cables to aluminium cables	R300.000	R350.000	R400.000
5	Upgrade of 22kv Freedom park feeder line and (notified maximum demand)	R4.5 M	R5M	R14M
6	Installation of pre-paid meters	R750 000	R850.000	R890.000

13. APPROVAL

The accounting officer of the municipality must by 25 January of each year-Assess the performance of the municipality during the first half of the financial year, considering in terms of section 54(1)(c) of the MFMA
On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72, the mayor must-
(a) consider the statement or report;
(b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
(c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following Approval of adjustment Budget.

Recommended for signing by the Municipal Manager

TSHWANAMMBI T.N.
MUNICIPAL MANAGER

27/03/24
DATE

Approved for implementation by the Mayor

Cllr MAWELA N.G.
MAYOR

27/03/24
DATE