# MUSINA LOCAL MUNICIPALITY




## SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
## 2023/2024

**Vision:** "To be the' vibrant, viable and sustainable gateway city to the rest of Africa"
**Mission:** "The vehicle of affordable quality services and stability, through Socio economic development and collective leadership"

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Vision: "To be the vibrant, Viable and Sustainable gateway city to the rest of Africa"

Mission: Vehicle of affordable quality services and stability through Socio-economic development and Collective leadership

## 1. INTRODUTION AND LEGISLATION

The SDBIP provides the vital link between the Mayor, Council (executive) and the Administration, and facilitates the process for holding management accountable for its performance. It is a management, implementation and monitoring tool that will assist the Mayor, Councillor, Municipal Manager, Senior Managers and community. A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purpose of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the Municipal Manager to monitor the performance of Senior Managers; the Mayor to monitor the performance of the Municipal Manager; and the Community to monitor the performance of the Municipality.

The SDBIP should therefore determine (and be consistent with) the performance agreements between the Mayor and the Municipal Manager and the Municipal Manager and Senior Managers determined at the start of every financial year and approved by the Mayor. Section 53 of the Municipal Finance Management act (Act no 56 of 2003), states that the Mayor of a municipality must- take all reasonable steps to ensure that the municipality approves its annual budget before the start of the budget and that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

Section 54 (1)(c) of MFMA states that 54. (1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72, the mayor must—
(a) Consider the statement or report;
(b) Check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
(c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
(d) Issue any appropriate instructions to the accounting officer to ensure—
(i) That the budget is implemented in accordance with the service delivery and budget implementation plan; and
(ii) That spending of funds and revenue collection proceed in accordance with the budget;
(e) Identify any financial problems facing the municipality, including any emerging or impending financial problems; and
(f) In the case of a section 72 report, submit the report to the council by 31 January of each year.

In terms of MFMA Circular 13, the SDBIP is a layered plan, with the top layer of the plan dealing with consolidated service delivery targets and in-year deadlines, and linking such targets to top management. Once the top-layer targets are set, the top management is then expected to develop the next (lower) layer of detail of the SDBIP, by providing more detail on each output for which they are responsible for, and breaking up such outputs into smaller outputs and linking these to each middle-level and junior manager. Much of this lower layer detail will not be made public nor tabled in council – whilst the municipal manager has access to such lower layer detail of the SDBIP, it will largely only be the senior manager in charge who will be using such detail to hold middle-level and junior-level managers responsible for various components of the service delivery plan and targets of the municipality. Only the highest layer of information of the SDBIP will be made public or tabled in the council. Such high-level information should also include per ward information, particularly for key expenditure items on capital projects and service delivery – this will enable each ward councillor and ward committee to oversee service delivery in their ward.

## 2. VISION, MISSION AND VALUES

**Vision**

"To be the' vibrant, viable and sustainable gateway city to the rest of Africa"

**Mission**

"Vehicle of affordable quality services and stability through socio-economic development and collective leadership"

**Values**

- Respect
- Efficiency
- Transparency
- Accountability
- Excellence
- Responsive

**UNICIPAL DEPARTMENTS**

**INA LOCAL MUNICIPALITY COMPRISES OF 6 DEPARTMENTS NAMELY**

e of the Municipal Manager (OM)
orate Services (CORPS)
get and Treasury (B&T)
nical Services (TECH)
munity Services (COMM)
omic Planning and Development (P&D)

**JMMARY OF THE SDBIP**

| KPA | NUMBER OF INDICATORS |
|---|---|
| Basic Service Delivery and Infrastructure Development | 13 |
| Good Governance and Public Participation | 13 |
| Municipal Transformation and Organisational Development | 16 |
| Municipal Finance Management and Viability | 14 |
| Economic Development Planning | 5 |
| Social and Justice | 11 |
| **TOTAL** | **72** |

**5. BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT:**

| REF NO. | KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE | BASELINE | ANNUAL TARGETS | PROJECT NAME | FUNDING SOURCE | BUDGET 23/24 R'000 | START DATE | END DATE | 1ST Q TARGET | 2ND Q TARGETS | 3RD Q TARGETS | 4TH Q TARGETS | 24/25 R'000 | 25/26 R'000 | PORTFOLIO OF EVIDENCE | DEPT/ DIVISION |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **STRATEGIC OBJECTIVE: TO INITIATE AND IMPROVE THE QUANTITY AND QUALITY OF MUNICIPAL INFRASTRUCTURE SERVICES** | | | | | | | | | | | | | | | | |
| 1 | To Enhance 100% of security features in Municipal main office and old Traffic office by 30th of June 2024. | New Indicator | 100% of Security Features enhanced in Municipal main office and old Traffic office by 30th of June 2024. | Enhancing security features at the main office and old Traffic office | Internal | R5M | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | Not Applicable | 100% of Security Features enhanced in Municipal main office and old Traffic office | | | Approved Memo, appointment (consultant), detail design report, progress report, practical completion | PMU |
| 2 | To Construct one (01) Multi-purpose Centre at Shakadza Village by 30 June 2024 | New Indicator | One (01) Multi-Purpose Centre constructed by 30 June 2024 | Construct a multi-purpose centre (Shakadza) | MIG | R12.1M | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | Not Applicable | 1 | | | Progress Reports/ Practical Completion Certificate/ Completion Certificate | PMU |
| 3 | To Construct one (01) Community Hall at Mabvete Village by 30 June 2024 | New Indicator | One (01) Community Hall Constructed at Mavete by 30 June 2024 | Construction a community hall (Mavete) | MIG | R8 M | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | 1 | Not Applicable | | | Progress Reports/ Practical Completion Certificate/ Completion Certificate | PMU |
| 4 | To pave 1.2 km of Road at Nancefield Ext 9 and Phase 10 by 30 June 2024 | New Indicator | 1.2km of roads paved at Nancefield ext 9 and 10 phases by 30 June 2023 | Paving of Nancefield roads at Ext 9 and 10 phases | MIG | R7.8M | 01/07/2023 | 30/06/2024 | Not Applicable | 1.2km | Not Applicable | Not Applicable | | | Progress Reports/ Practical Completion Certificate/ Completion Certificate | PMU |
| 5 | To Pave 2.7 km of Road at Nancefield Phase 6 and 12 by 30 June 2024 | New Indicator | 2.7 km roads paved at Nancefield Phase 6 and 12 by 30 June 2024 | Paving of Nancefield roads at Phase 6 and 12 | MIG | R18.9M | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | Not Applicable | 2.7 km | | | Progress Reports/ Practical Completion Certificate/ Completion Certificate | PMU |
| 6 | 100% of Rhino Ridge Park New development sites be Electrified by 30 June 2024 | New Indicator | 100% Electrified sites at Rhino Ridge Park new development by 30 June 2023 | Electrification of Rhino Ridge Park new development sites | Internal | R35M | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | Not Applicable | 1 | | | Copy of the TOR Appointment Letter (Contractor) Monthly Progress Reports | PMU |
| 7 | To install one (01) CT/VT Unit by 30 June 2024 | New Indicator | One (01) CT/VT Unit installed by 30 June 2023 | Installation of CT/VT unit | Internal | R700 000 | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | 1 CT/VT Unit installed | Not Applicable | | | Copy of the TOR Appointment Letter (Contractor) Close out Report | Electrical Engineering Services |

| REF NO. | KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE | BASELINE | ANNUAL TARGETS | PROJECT NAME | FUNDING SOURCE | BUDGET 23/24 R'000 | START DATE | END DATE | 1ST Q TARGET | 2ND Q TARGETS | 3RD Q TARGETS | 4TH Q TARGETS | 24/25 R'000 | 25/26 R'000 | PORTFOLIO OF EVIDENCE | DEPT/ DIVISION |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 8 | To Inspect 400 electricity meters by 30 June 2024 | New Indicator | 400 Electricity Meters Inspected by 30 June 2024 | Conduct meter inspections | Internal | Opex | 01/07/2023 | 30/06/2024 | 100 | 100 | 100 | 100 | Opex | Opex | Signed Inspection Reports | Electrical Engineering Services |
| 9 | To reset 8000 household electricity meters by 30 June 2024 | New Indicator | 8000 Household electricity meters reseted by 30 June 2024. | TID roll over | Internal | R3M | 01/07/2023 | 30/06/2024 | Not Applicable | 1600 | 3200 | 3200 | Opex | Opex | Quarterly Progress Reports | Electrical Engineering Services |
| 10 | To Patch 300m² (Square meters) of potholes by 30 June 2024 | 300m² | 300m² potholes patched by 30 June 2024. | Potholes repair | Internal | R200.000 | 01/07/2023 | 30/06/2024 | 75m² | 75m² | 75m² | 75m² | R240 000 | R250 000 | Job Cards | Civil and Engineering Services |
| 11 | To gravel 50km of roads by 30 June 2024 | 50km | 50km of Roads gravelled by 30 June 2024 | Gravel roads, maintenance | Internal | Opex | 01/07/2023 | 30/06/2024 | 12.5km | 12.5km | 12.5km | 12.5km | Opex | Opex | Job Cards | Civil and Engineering Services |
| 12 | To mark 2km of roads by 30 June 2024 | 2km | 2km of Roads marked by 30 June 2024 | Road marking & signage maintenance | Internal | Opex | 01/07/2023 | 30/06/2024 | Not Applicable | 1km | Not Applicable | 1km | Opex | Opex | Job Cards | Civil and Engineering Services |
| 13 | To Construct 2 Speed Humps by 30 June 2024 | 2 | 2 Speed Humps constructed by 30 June 2024 | Construction of speed humps | Internal | R200,000 | 01/07/2023 | 30/06/2024 | Not Applicable | 2 | Not Applicable | Not Applicable | R220.000 | | Job Cards, Pictures | Civil and Engineering Services |

**6. GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

| REF NO | KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE | BASELINE | ANNUAL TARGETS | PROJECT NAME | FUNDING SOURCE | BUDGET 23/24 R'000 | START DATE | END DATE | 1ST Q TARGET | 2ND Q TARGETS | 3RD Q TARGETS | 4TH Q TARGETS | 24/25 R'000 | 25/26 R'000 | PORTFOLIO OF EVIDENCE | DEPT/ DIVISION |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| STRATEGIC OBJECTIVE: TO DEEPEN DEMOCRACY AND PROMOTE ACCOUNTABILITY | | | | | | | | | | | | | | | | |
| 1 | To hold 4 Risk Management Committee Meetings by 30 June 2024 | 4 | 4 risk management committee meetings held by 30 June 2024 | Coordination of Risk management committee meetings | Internal | OPEX | 01/07/2023 | 30/06/2024 | 1 risk management committee meeting held | 1 risk management committee meeting held | 1 risk management committee meeting held | 1 risk management committee meeting held | OPEX | OPEX | Q1-Q4 Invitation ,Minutes and attendance register | Municipal Manager |
| 2 | To hold 4 Audit Performance Committee Meetings by 30 June 2024 | 4 | 4 audit and Performance committee meetings held by 30 June 2024 | Coordination of Audit Committee Meetings | Internal | OPEX | 01/07/2023 | 30/06/2024 | 1 audit and Performance committee meeting held | 1 audit and Performance committee meeting held | 1 audit and Performance committee meeting held | 1 audit and Performance committee meeting held | OPEX | OPEX | Q1-Q4 Invitation ,Minutes and attendance register | Municipal Manager |
| 3 | To Conduct 4 Mayoral Imbizo by 30 June 2024 | 4 | 4 Mayoral Imbizo conducted by 30 June 2024 | Community liaison activities | Internal | R1.8M | 01/07/2023 | 30/06/2024 | 1 Mayoral Imbizo conducted | 1 Mayoral Imbizo conducted | 1 Mayoral Imbizo conducted | 1 Mayoral Imbizo conducted | OPEX | OPEX | Q1:-Q4: Invites and Attendance Registers | Municipal Manager |
| 4 | To conduct hold Ward committee meetings by 30 June 2024 | 144 | 144 | Community liaison activities | Internal | | 01/07/2023 | 30/06/2024 | 36 Ward Committee Meetings held | 36 Ward Committee Meetings held | 36 Ward Committee Meetings held | 36 Ward Committee Meetings held | OPEX | OPEX | Invitations/ Agenda/ Minutes/ Attendance Register | Mayors Office |
| 5 | To hold 36 ward general meetings by 30 June 2024 | 36 | 36 | Community liaison activities | Internal | | 01/07/2023 | 30/06/2024 | 12 Ward General Meetings held | 12 Ward General Meetings held | 12 Ward General Meetings held | 12 Ward General Meetings held | OPEX | OPEX | Invitations/ Agenda/ Minutes/ Attendance Register | Mayors Office |
| 6 | Implementation of MPAC Activities by 30 June 2024 | 10 | MPAC activities Implemented by 30 June 2024 | MPAC coordination | Internal | OPEX | 01/07/2023 | 30/06/2024 | 2 MPAC activities held | 2 MPAC activities held | 4 MPAC activities held | 2 MPAC activities held | OPEX | OPEX | Invitations/ Agenda/ Minutes/ Attendance Register | Mayors Office |

| REF NO | KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE | BASELINE | ANNUAL TARGETS | PROJECT NAME | FUNDING SOURCE | BUDGET 23/24 R'000 | START DATE | END DATE | 1ST Q TARGET | 2ND Q TARGETS | 3RD Q TARGETS | 4TH Q TARGETS | 24/25 R'000 | 25/26 R'000 | PORTFOLIO OF EVIDENCE | DEPT/ DIVISION |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 7 | To Review and submit the 2024/2025 IDP to Council for approval by 30 June 2024 | 1 | 2024/25 IDP reviewed and submitted to Council for approval by 30 June 2024 | Adoption of IDP process plan | Internal | OPEX | 01/07/2023 | 30/06/2024 | IDP Process Plan Tabled to Council for Adoption & Needs Analysis conducted. | IDP Strategic Planning conducted | Draft IDP Tabled to Council for Adoption | IDP public Participation conducted. & Final IDP Table to Council for Adoption | OPEX | OPEX | Q1; IDP process Plan and Council Resolution & Need Analysis Report and Attendance Registers Q2: Invite, Attendance | Municipal Manager |
| 8 | To Conduct IDP Strategic Planning by 30 June 2024 | 1 | IDP Strategic Planning conducted by 30 June 2024 | Conduct IDP Strategic Planning | Internal | OPEX | 01/07/2023 | 30/06/2024 | Not Applicable | IDP Strategic Planning Conducted | Not Applicable | Not Applicable | OPEX | OPEX | Invitations/ Agenda/ Minutes/ Attendance Register | Municipal Manager |
| 9 | To conduct IDP Public Participation by 31 May 2024 | New Indicator | IDP public Participation conducted by 30 June 2024 | Community meeting/ Public Participation | Internal | OPEX | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | Not Applicable | IDP public Participation conducted by 30 June 2024 | OPEX | OPEX | Invitations/ Agenda/ Minutes/ Attendance Register | Municipal Manager |
| 10 | To award learners with registration bursaries with Mayoral Bursary by 30 June 2024 | 6 | learners awarded with registration bursaries awarded with mayoral bursary by 30 June 2024 | Mayoral Bursary | Internal | R2M | 01/07/2023 | 30/06/2024 | Not Applicable | Advertisement and development of bursary application form | Selection and awarding of the bursary | Not Applicable | Opex | Opex | Q-2 advert and bursary application form Q-3 Confirmation letter | Municipal Manager |
| 11 | To conduct 1 state of municipal address by 30 June 2024 | 1 | 1 State of Municipal State Address | Budget speech | Internal | Opex | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | Not Applicable | 1 State of Municipal State Address | Opex | Opex | Invitations/ Agenda/ Minutes/ Attendance Register | Municipal Manager |
| 12 | To develop 8 Organisational Performance Reports and Submit to Council for approval by 30 June 2024 | New Indicator | 8 organizational performance report developed and submitted to Council for approval by 30 June 2024 | Development of organizational performance reports | Internal | Opex | 01/07/2023 | 30/06/2024 | 2022/23 Annual Performance report and 2022/23 4th quarter report. | 2023/24 1st quarter SDBIP report | 2023/24 2nd quarter SDBIP report and 2023/24 Mid-year Report | 2022/23 Annual Report, Oversight report & 2023/24 3rd quarter | Opex | Opex | Q1-2022/23 Annual Performance report .2022/23 4th quarter report. Q2 2023/24 1st quarter SDBIP report. Q3 2023/24 2nd quarter | Municipal Manager |

| REF NO | KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE | BASELINE | ANNUAL TARGETS | PROJECT NAME | FUNDING SOURCE | BUDGET 23/24 R'000 | START DATE | END DATE | 1ST Q TARGET | 2ND Q TARGETS | 3RD Q TARGETS | 4TH Q TARGETS | 24/25 R'000 | 25/26 R'000 | PORTFOLIO OF EVIDENCE | DEPT/ DIVISION |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | | | | | | | | | | | SDBIP report ,2023/24 Mid-year Report, Q4 2022/23 Annual Report & Oversight report 2023/24 3rd quarter | |
| 13 | Number of Section 56 Managers with Signed Performance Agreements by 30 June 2024 | 6 | 6 Section 56 Managers with signed performance agreements by 30 June 2024 | MSA Sec 54 & 56 Signed Performance Agreements | Internal | Opex | 01/07/2023 | 30/06/2024 | 6 Section 56 Managers with signed performance agreements | Not Applicable | Not Applicable | Not Applicable | Opex | Opex | Q1: Signed Performance Agreements | Municipal Manager |

**7. MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT**

| REF NO | KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE | BASELINE | ANNUAL TARGETS | PROJECT NAME | FUNDING SOURCE | BUDGET 23/24 R'000 | START DATE | END DATE | 1ST Q TARGET | 2ND Q TARGETS | 3RD Q TARGETS | 4TH Q TARGETS | 24/25 R'000 | 25/26 R'000 | PORTFOLIO OF EVIDENCE | DEPT/DIVISION |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **STRATEGIC OBJECTIVE: TO INCREASE INSTITUTIONAL CAPACITY, EFFICIENCY AND EFFECTIVENESS** | | | | | | | | | | | | | | | | |
| 1 | To promulgate and Gazette 4 Bylaws by 30 June 2024 | New Indicator | 4 | Development of by-laws and reviews | Internal | R850.000 | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | Not Applicable | 4 By Laws promulgated and gazetted | R950 000 | R1,2M | Council Resolution Advert & Notice Proof of Promulgation gazette Attendance Register | Corporate Services |
| 2 | To produce 4 Litigation Management Reports by 30 June 2024 | New | 4 | Litigation Register | Internal | Opex | 01/07/2023 | 30/06/2024 | 1 Litigation Report Produced | 1 Litigation Report Produced | 1 Litigation Report Produced | 1 Litigation Report Produced | OPEX | OPEX | Q1-Q4 Quarterly progress Reports | Corporate Services |
| 3 | To convene 4 LLF Meetings by 30 June 2024 | 4 | 4 | 4 LLF Meetings convened by 30 June 2024 | Internal | Opex | 01/07/2023 | 30/06/2024 | 1 LLF Meeting | 1 LLF Meeting | 1 LLF Meeting | 1 LLF Meeting | OPEX | OPEX | Q1- Q4: Minutes & Attendance Registers | Corporate Services |
| 4 | To review and submit organisational structure to council by 30th June 2024 | 1 | 1 | 1 Organisational Structure Reviewed by 30 June 2024 | Internal | Opex | 01/07/2023 | 30/06/2024 | Not Applicable | Strategic Planning Policy Review session | Draft organogram submitted to Council for approval | Final organogram submitted to Council for approval | OPEX | OPEX | Q2: Attendance Register and agenda of the Review sessions Q:3: Draft Organogram and Council Resolution Q4: Final Organogram and Council Resolution | Corporate Services |
| 5 | % of approved posts by Municipal Manager filled in line with the approved Organisational Structure by 30 June 2024 | 6 | 100% of approved post by municipal manager filled in line with the approved Organizational Structure by 30 June 2024 | Filled Positions | Internal | Opex | 01/07/2023 | 30/06/2024 | 100% posts filled in line with the approved Organizational Structure | 100% posts filled in line with the approved Organizational Structure | 100% posts filled in line with the approved Organizational Structure | 100% posts filled in line with the approved Organizational Structure | OPEX | OPEX | Q1-Q4 Appointment Letters and Acceptance Letters by Candidates | Corporate Services |

| | | | | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 6 | To review 27 HRM policies and submit to Council for approval by 30 June 2024 | 27 | 27 | Review of policies | Internal | Opex | 01/07/2023 | 30/06/2024 | Not Applicable | Strategic Planning Policy Review session | Submission to LLF for Consideration | 27 Municipal policies developed and submitted to Council for approval | OPEX | OPEX | Q2:Attendance Register and agenda of the Review sessions Q3: Agenda, Attendance Register and Minutes of LLF held in terms of policies Q4: Council Resolution | Corporate Services |
| 7 | To purchase Protective Clothing to employees by 30 June 2024 | 1 | Protective Clothing for Councillors and uniform for employees purchased by 30 June 2024 | Protective Clothing | Internal | R6.7 M | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | Not Applicable | 1 | OPEX | OPEX | Approved Memos, Invoice, Delivery Note | Corporate Services |
| 8 | To Conduct medical surveillance to employees by 30th June 2024 | 1 | Medical Surveillance conducted to employees by 30 June 2024 | Medical Surveillance | Internal | R3.3 M | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | Not Applicable | 1 | OPEX | OPEX | Invitations/ Attendance Register, Invoice | Corporate Services |
| 9 | To develop and submit the Workplace skills Plan and Annual Training Report to LGSETA by 30 June 2024 | 1 | Workplace skills plan and annual training report developed and submitted to LGSETA by 30 June 2024 | Workplace Skills Plan | Internal | Opex | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | Workplace skills plan and Annual Training report developed and submitted to LGSETA | Not Applicable | R460 000 | R500 000 | Submission/ Acknowledgements Letter | Corporate Services |
| 10 | To hold 6 ordinary council meetings by 30 June 2024 | 6 | 6 | Council Meetings | Internal | Opex | 01/07/2023 | 30/06/2024 | 1 ordinary council meeting | 1 ordinary council meeting | 2 ordinary council meetings | 2 ordinary council meetings | OPEX | OPEX | Attendance register/ Council Resolution | Corporate Services |
| 11 | To hold 6 ordinary executive Council Committee meetings by 30 June 2024 | 5 | 5 | Council Committees Meetings | Internal | Opex | 01/07/2023 | 30/06/2024 | 1 ordinary executive Council Committee meeting | 1 ordinary executive Council Committee meeting | 2 ordinary executive Council Committee meeting | 2 ordinary executive Council Committee meeting | OPEX | OPEX | Attendance register/ Council Resolution | Corporate Services |
| 12 | To hold 4 Communicators Forum by 30 June 2024 | 1 | 4 | Communication Forum | Internal | Opex | 01/07/2023 | 30/06/2024 | 1 Communicators Forum | 1 Communicators Forum | 1 Communicators Forum | 1 Communicators Forum | OPEX | OPEX | Attendance register/ | Corporate Services |
| 13 | To Install 4 turn-style and biometric system at by 30 June 2024 | New | 4 turn-style and biometric system installed at by 30 June 2024 | Expansion of bio-metric system | Internal | R900 000 | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | Not Applicable | 4 turn-style and biometric system installed | R1.1M | R1.4M | Approved Memo Invoice | Corporate Services |
| 14 | % of ICT Maintained and Supported by 30 June 2024 | New | 100 % ICT Maintained and | Internet and Email Services Connectivity | Internal | Opex | 01/07/2023 | 30/06/2024 | 100 % ICT Maintained and | 100 % ICT Maintained and | 100 % ICT Maintained and | 100 % ICT Maintained and | OPEX | OPEX | Q1-Q4: system report | Corporate Services |

| | | | | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | Supported by 30 June 2024 | | | | | | Supported ( Number of requests received for ICT Maintenance and Support/ Number attended requests) | Supported ( Number of requests received for ICT Maintenance and Support/ Number attended requests) | Supported ( Number of requests received for ICT Maintenance and Support/ Number attended requests) | Supported ( Number of requests received for ICT Maintenance and Support/ Number attended requests) | | | | |
| 15 | To review 27 municipal policies and submit to Council for approval by 30 June 2024 | New | 4 | Vetting and Review of Policies | Internal | Opex | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | Not Applicable | 27 municipal policies and submit to Council for approval | OPEX | OPEX | Q4: Policies & Council Resolutions | Corporate Services |
| 16 | To Cascade PMS to 28 Line Managers by 30 June 2024 | New | 28 Line Managers with signed performance plans/ Agreements | Cascading PMS | Internal | Opex | 01/07/2023 | 30/06/2024 | Not Applicable | 28 Line Managers with signed performance plans/ Agreements | Not Applicable | Not Applicable | OPEX | OPEX | Q2: Copy of Signed Performance Agreements and Plans | Corporate Services |

**8. MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT**

| REF NO | KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE | BASELINE | ANNUAL TARGETS | PROJECT NAME | FUNDING SOURCE | BUDGET 23/24 R'000 | START DATE | END DATE | 1ST Q TARGET | 2ND Q TARGETS | 3RD Q TARGETS | 4TH Q TARGETS | 24/25 R'000 | 25/26 R'000 | PORTFOLIO OF EVIDENCE | DEPT/DIVISION |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| STRATEGIC OBJECTIVE: TO ENHANCE COMPLIANCE WITH LEGISLATION AND IMPROVE FINANCIAL VIABILITY | | | | | | | | | | | | | | | | |
| 1 | To provide 100% Households applications with access to free Basic services that are earning less than R3500 per month | 100% | 100% Free Basic Services provided to Households earning less than R3500 per Month | Provide free basic services to qualifying households monthly | Internal | R5000 000 | 01/07/2023 | 30/06/2024 | 100% Free Basic Services to Qualifying Households Monthly | 100% Free Basic Services to Qualifying Households Monthly | 100% Free Basic Services to Qualifying Households Monthly | 100% Free Basic Services to Qualifying Households Monthly | R5 000 000 | R6 000 000 | Monthly Free Basic services report/ Monthly Updated Indigent register | Finance |
| 2 | % Revenue collected by 30 June 2024 | New Indicator | 100% Revenue collected by 30 June 2024 | Revenue Collection | Internal | Opex | 01/07/2023 | 30/06/2024 | 100% Quarterly Projected Revenue collected | 100% Quarterly Projected Revenue collected | 100% Quarterly Projected Revenue collected | 100% Quarterly Projected Revenue collected | OPEX | OPEX | Q1-Q4 Revenue Collection rate report | Finance |
| 3 | % Capital Budget Spent by 30 June 2024 | New Indicator | 100% Capital budget spent by 30 June 2024 | Budget Spent | Internal | Opex | 01/07/2023 | 30/06/2024 | 100% Quarterly Projected Capital Budget Spent | 100% Quarterly Projected Capital Budget Spent | 100% Quarterly Projected Capital Budget Spent | 100% Quarterly Projected Capital Budget Spent | OPEX | OPEX | Q1-Q4 Capital Expenditure Report | Finance |
| 4 | To adjust budget and submit to Council for approval by 28 February 2024 | New Indicator | Budget adjustment and approved by Council by 28 February 2024 | Prepare Budget time schedules | Internal | Opex | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | Midyear budget adjustment (B Schedule) | Not Applicable | OPEX | OPEX | Q3: Adjusted budget (B Schedule) & Council Resolution | Finance |
| 5 | To submit 24/25 Draft Budget to Council by 31 March 2024 | New Indicator | 24/25 Draft Budget Submitted to Council by 31 March 2024 | Prepare Budget time schedules | Internal | Opex | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | draft budget submitted | Not Applicable | OPEX | OPEX | Q3: Draft Budget (A Schedule) and Council Resolution | Finance |
| 6 | To submit 2024/2025 Final Budget to Council by 31 May 2024 | New Indicator | 2024/25 Final Budget Submitted to Council by 31 May 2024 | Prepare Budget time schedules | Internal | Opex | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | N/A | Final Budget submitted | OPEX | OPEX | Q4: Final Budget (A Schedule) & Council Resolution | Finance |

| REF NO | KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE | BASELINE | ANNUAL TARGETS | PROJECT NAME | FUNDING SOURCE | BUDGET 23/24 R'000 | START DATE | END DATE | 1ST Q TARGET | 2ND Q TARGETS | 3RD Q TARGETS | 4TH Q TARGETS | 24/25 R'000 | 25/26 R'000 | PORTFOLIO OF EVIDENCE | DEPT/DIVISION |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 7 | Number of Section 52 Report submitted to council within 30 days after the end of the quarter by 30 June 2024 | New Indicator | 4 section 52 report submitted to Council within 30 days after the end of the quarter by 30 June 2024 | Draft all Compliance reports for submission as per the timelines | Internal | Opex | 01/07/2023 | 30/06/2024 | 1 section 52 report submitted to Council within 30 days after the end of the quarter | 1 section 52 report submitted to Council within 30 days after the end of the quarter | 1 section 52 report submitted to Council within 30 days after the end of the quarter | 1 section 52 report submitted to Council within 30 days after the end of the quarter | OPEX | OPEX | Q1-Q4 Section 52 Reports Submitted & Council Resolutions | Finance |
| 8 | Number of Section 71 Report submitted to Mayor & Provincial Treasury within 10 days after the end of the Month by 30 June 2024 | New Indicator | 12 section 71 report submitted Mayor & Provincial Treasury within 10 days after the end of the Month by 30 June 2024 | Draft all Compliance reports for submission as per the timelines | Internal | Opex | 01/07/2023 | 30/06/2024 | 3 section 71 report submitted Mayor & Provincial Treasury within 10 days after the end of the Month | 3 section 71 report submitted Mayor & Provincial Treasury within 10 days after the end of the Month | 3 section 71 report submitted Mayor & Provincial Treasury within 10 days after the end of the Month | 3 section 71 report submitted Mayor & Provincial Treasury within 10 days after the end of the Month | OPEX | OPEX | Q1-Q4 Section 71 Reports and Proof of Submission/Acknowledgement of Receipts | Finance |
| 9 | Number of Section 72 Report and submit to the Mayor and Treasuries by 31 January 2024. | New Indicator | Section 72 compiled section 72 report and submit to the Mayor and Treasuries by 31 January 2024 | Draft all Compliance reports for submission as per the timelines | Internal | Opex | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | Section 72 report submitted to Relevant Authorities by 25 January 2024 | Not Applicable | OPEX | OPEX | Q:3 Section 72 report and Council Resolution | Finance |
| 10 | unbundling/impairment of infrastructure assets | 1 | 1 Report on unbundling/impairment of infrastructure assets | Unbundling of infrastructure assets | Internal | R1.2 M | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | Not Applicable | unbundling/impairment of infrastructure assets | 1,5 M | 1 M | Q4: 1 Unbundling and Impairment Report | Finance |
| 11 | To Update the GRAP Asset Management Register by 30 June 2024 | New indicator | GRAP Asset Management Register updated by 30 June 2024 | Asset Management Register | Internal | OPEX | 01/07/2023 | 30/06/2024 | Update Monthly New Asset Acquisitions and Disposals | Update Monthly New Asset Acquisitions and Disposals | Update Monthly New Asset Acquisitions and Disposals | Updated Final asset Register | OPEX | OPEX | Q1-Q4 Updated Asset Register | Finance |
| 12 | To conduct Municipal assets verification by 30 June 2024 | 1 | 1 Municipal assets verification conducted by 30 June 2024 | Conduct Asset verification | Internal | OPEX | 01/07/2023 | 30/06/2024 | Not Applicable | Not Applicable | Not Applicable | Q4: Municipal assets verification conducted | OPEX | OPEX | Asset Verification Working Papers and Asset Register | Finance |

| REF NO | KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE | BASELINE | ANNUAL TARGETS | PROJECT NAME | FUNDING SOURCE | BUDGET 23/24 R'000 | START DATE | END DATE | 1ST Q TARGET | 2ND Q TARGETS | 3RD Q TARGETS | 4TH Q TARGETS | 24/25 R'000 | 25/26 R'000 | PORTFOLIO OF EVIDENCE | DEPT/DIVISION |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 13 | Awarding of tenders within 90 days of the closure of tender submissions of bids evaluated and adjudicated by 30 June 2024 | 100% | 100% advertised tenders adjudicated within legislative timeframe by 30 June 2024 | Awarding of tenders within 90 days of the date of tender submissions | Internal | OPEX | 01/07/2023 | 30/06/2024 | 100% Advertised Tenders Adjudicated within Legislative Timeframe | 100% Advertised Tenders Adjudicated within Legislative Timeframe | 100% Advertised Tenders Adjudicated within Legislative Timeframe | 100% Advertised Tenders Adjudicated within Legislative Timeframe | OPEX | OPEX | Appointment Letter/ Advert/ Minutes of the Bid Evaluation and Adjudication Committees | Finance |
| 14 | To submit Grab Annual Financial Statement to AGSA, Treasuries and COGHSTA by 31 August 2024. | 1 | AFS to AGSA, Treasuries and COGHSTA by 31/08/2023 | Compile Grap Annual Financial Statements | Internal | OPEX | 01/07/2023 | 30/06/2024 | GRAP Compliant Annual Financial Statements Submitted | Not Applicable | Not Applicable | Not Applicable | OPEX | OPEX | Q1: GRAP Compliant Annual Financial Statements, Proof of Submission, and Acknowledgements of Receipt | Finance |

**9. ECONOMIC DEVELOPMENT PLANNING**

| REF N0: | KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE | BASELINE | ANNUAL TARGETS | PROJECT NAME | FUNDING SOURCE | BUDGET 23/24 R'000 | START DATE | END DATE | 1ST Q TARGET | 2ND Q TARGETS | 3RD Q TARGETS | 4TH Q TARGETS | 24/25 R'000 | 25/26 R'000 | PORTFOLIO OF EVIDENCE | DEPT/ DIVISION |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **STRATEGIC OBJECTIVE : TO CREATE A CONDUCIVE ENVIRONMENT FOR SUSTAINABLE ECONOMIC GROWTH** | | | | | | | | | | | | | | | | |
| 1 | To develop LED Strategy by 30th of June 2024 | New | 1 LED Strategy developed | Development of LED strategy | Internal | R500 000 | 01/07/2023 | 30/06/2024 | Not Applicable | Appointment of the service provider | Draft inception Report | Draft Status Quo Report | R250 000 | R300 000 | Q2: Appointment Letter Q3: Draft inception Report Q4: Draft Status Quo Report | Local Economic Development |
| 2 | Coordination of Joint Regional Interventions Twinning agreement with Beitbridge Municipality | New | | Twinning Agreements | Internal | Opex | 01/07/2023 | 30/06/2024 | Provincial Heritage Celebration event | Not Applicable | Technical Meeting | Zimbabwe International Trade Fair | Opex | Opex | Q1, Q3 & Q 4 Invitation Agenda Attendance Register, Reports | Local Economic Development |
| 3 | To develop 1 Municipal Valuation Roll by 30th of June 2024 | New | 1 Municipal Valuation Roll Developed | valuation roll developed | Internal | R2.2 M | 01/07/2023 | 30/06/2024 | 1 Progress Report on the development of Municipal Valuation Roll | Draft Supplementary Valuation Roll | Issuing of public Notice for comments | Adopted Supplementary Valuation Roll | R490 000 | R520 000 | Q1: Progress Report Q2: Draft Supplementary Valuation Roll Q3: Public Notice Q4: Adopted Supplementary Valuation Roll | Spatial Rationale |

| REF NO: | KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE | BASELINE | ANNUAL TARGETS | PROJECT NAME | FUNDING SOURCE | BUDGET 23/24 R'000 | START DATE | END DATE | 1ST Q TARGET | 2ND Q TARGETS | 3RD Q TARGETS | 4TH Q TARGETS | 24/25 R'000 | 25/26 R'000 | PORTFOLIO OF EVIDENCE | DEPT/ DIVISION |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 4 | To review 1 Special Development Framework by 30th of June 2024 | New | 1 Special Development Framework reviewed | SDF review 2019 | Internal | R500 000 | 01/07/2023 | 30/06/2024 | Draft SDF | Public Participation Notice | Stakeholder Engagement | Approved SDF | Opex | Opex | Q1: Draft SDF<br>Q2: Public Participation Notice<br>Q3: Invitation, Agenda, Attendance Register<br><br>Q4: Approved SDF | Spatial Rationale |
| 5 | To review 1 Land use scheme by 30th of June 2024 | New | 1 Land use scheme reviewed | Land use Management scheme | Internal | R500 000 | 01/07/2023 | 30/06/2024 | Not Applicable | Draft Land use scheme and public participation notice | Stakeholder Engagement | Approved Land Use Scheme | Opex | Opex | Q2: Draft Land use scheme and public participation notice<br>Q3: Invitation, Agenda, Attendance Register<br>Q4: Approved Land Use | Spatial Rationale |

**10. SOCIAL AND JUSTICE**

| REF NO | KEY PERFORMANCE INDICATORS/MEASURABLE OBJECTIVE | BASELINE | ANNUAL TARGETS | PROJECT NAME | FUNDING SOURCE | BUDGET 23/24 R'000 | START DATE | END DATE | 1ST Q TARGET | 2ND Q TARGETS | 3RD Q TARGETS | 4TH Q TARGETS | 24/25 R'000 | 25/26 R'000 | PORTFOLIO OF EVIDENCE | DEPARTMENT |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| DEVELOPMENT OBJECTIVE: TO IMPROVE QUALITY OF LIFE THROUGH SOCIAL DEVELOPMENT AND PROVISION OF EFFECTIVE COMMUNITY SERVICES | | | | | | | | | | | | | | | | |
| TOP LAYER | | | | | | | | | | | | | | | | |
| 1 | To Conduct 20 Environmental awareness campaigns by 30 of June 2024 | 20 | 20 Environmental awareness campaigns conducted by 30 of June 2024 | Conduct environmental awareness campaigns | Internal | Opex | 01/07/2023 | 30/06/2024 | 5 Environmental awareness campaigns conducted | 5 Environmental awareness campaigns | 5 Environmental awareness campaigns | 5 Environmental awareness campaigns | Opex | Opex | Q1-Q4: Register of people contacted register Pictures | Community Services |
| 2 | To Conduct 20 Environmental clean-up campaigns by 30 of June 2024 | 20 | 20 Environmental clean-up campaigns conducted by 30 of June 2024 | Conduct environmental clean-up campaign | Internal | Opex | 01/07/2023 | 30/06/2024 | 5 Environmental clean-up campaigns conducted | 5 Environmental clean-up campaigns conducted | 5 Environmental clean-up campaigns conducted | 5 Environmental clean-up campaigns conducted | Opex | Opex | Q1-Q4: Invitation letters Programme Attendance register Pictures | Community Services |
| 3 | To Plant 500 trees to green Musina and mitigate climate change impacts by 30 June 2024 | 250 | 500 trees planted to green Musina and mitigate climate change impacts by 30 of June 2024 | Greening of Musina | Internal | Opex | 01/07/2023 | 30/06/2024 | 200 trees planted | 150 trees planted | 150 trees planted | Not Applicable | Opex | Opex | Q1-Q4: Letter of donation to the recipient, Reports, Pictures before and after | Community Services |
| 4 | To Conduct Road safety awareness campaigns by 30 June 2024 | New | 12 Road safety awareness campaigns conducted by 30 of June 2024 | Coordination of Road Safety Awareness Campaign | Internal | Opex | 01/07/2023 | 30/06/2024 | 3 Road safety awareness campaigns conducted | 3 Road safety awareness campaigns conducted | 3 Road safety awareness campaigns conducted | 3 Road safety awareness campaigns conducted | Opex | Opex | Q1-Q4: Attendance Register Programme Pictures Invitation | Community Services |
| 5 | To administer 1200 learners' licenses by 30 June 2024 | 1200 | 1200 of learners' license administered by 30 of June 2024 | Administer learners licenses | Internal | Opex | 01/07/2023 | 30/06/2024 | 300 Learners Licenses administered | 300 Learners Licenses administered | 300 Learners Licenses administered | 300 Learners Licenses administered | Opex | Opex | Q1-Q4: E-natis report R721 | Community Services |
| 6 | To administer 864 Driver's licenses by 30 June 2024 | 864 | 864 Driver's license administered by 30 of June 2024 | Administer Driver's licenses | Internal | Opex | 01/07/2023 | 30/06/2024 | 216 Driver's licenses administered | 216 Driver's licenses administered | 216 Driver's licenses administered | 216 Driver's licenses administered | Opex | Opex | Q1-Q4: R73 eNatis Report | Community Services |

| | | | | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 7 | To test 400 motor vehicles for road worthiness by 30 June 2024 | 299 | 400 motor vehicle tested for road worthiness by 30 of June 2024 | Conduct vehicle roadworthy test | Internal | Opex | 01/07/2023 | 30/06/2024 | 100 Motor Vehicles tested for Roadworthiness | 100 Motor Vehicles tested for Roadworthiness | 100 Motor Vehicles tested for Roadworthiness | 100 Motor Vehicles tested for Roadworthiness | Opex | Opex | Q1-Q4: E-natis report R171 | Community Services |
| 8 | To conduct 4 Disaster Management Awareness Campaigns by 30 June 2024 | 4 | 4 Disaster Management Awareness Campaigns Conducted by 30 of June 2024 | Coordination of disaster management services | Internal | 200000 | 01/07/2023 | 30/06/2024 | 1 Disaster Management Awareness Campaign conducted | 1 Disaster Management Awareness Campaign conducted | 1 Disaster Management Awareness Campaign conducted | 1 Disaster Management Awareness Campaign conducted | 260000 | 320000 | Q1-Q4: Invitation letter Agenda Attendance register Photographs | Community Services |
| 9 | To conduct 12 Disaster Management Workshops by 30 June 2024 | 1 | 12 Disaster Management Workshop Conducted by 30 of June 2024 | Coordination of disaster management services | Internal | Opex | 01/07/2023 | 30/06/2024 | 3 Disaster Management Workshops Conducted | 3 Disaster Management Workshops Conducted | 3 Disaster Management Workshops Conducted | 3 Disaster Management Workshops Conducted | Opex | Opex | Q1-Q4: Invitation letter Agenda Attendance register Photographs | Community Services |
| 10 | To conduct 4 Local Disaster Management Advisory Forums by 30 June 2024 | 1 | 4 Local Disaster Management Advisory Forums Conducted by 30 of June 2024 | Coordination of disaster management services | Internal | Opex | 01/07/2023 | 30/06/2024 | 1 Local Disaster Management Advisory Forum conducted | 1 Local Disaster Management Advisory Forum conducted | 1 Local Disaster Management Advisory Forum conducted | 1 Local Disaster Management Advisory Forum conducted | Opex | Opex | Q1-Q4: Invitation letter Agenda Attendance register | Community Services |
| 11 | 100% Percentage provision of Disaster/ Incident responds by 30 June 2024 | 100% | 100% Disaster/ Incident responds provided by 30 of June 2024 | Disaster response, recovery, and rehabilitation | Internal | R2M | 01/07/2023 | 30/06/2024 | 100% Disaster/ Incident responds | 100% Disaster/ Incident responds | 100% Disaster/ Incident responds | 100% Disaster/ Incident responds | Opex | Opex | Q1-Q4: Invitation letter Agenda Attendance register | Community Services |

## 11. BUDGETED MONTHLY REVENUE AND EXPENDITURE (FUNCTIONAL CLASSIFICATION)

**LIM341 Musina - Supporting Table SA25 Budgeted monthly revenue and expenditure**

| Description | Ref | Budget Year 2023/24 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| R thousand | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2023/24 | Budget Year +1 2024/25 | Budget Year +2 2025/26 |
| Revenue | | | | | | | | | | | | | | | | |
| Exchange Revenue | | | | | | | | | | | | | | | | |
| Service charges - Electricity | | 13,386 | 13,386 | 13,386 | 13,386 | 13,386 | 13,386 | 13,386 | 13,386 | 13,386 | 13,386 | 13,386 | 13,386 | 160,630 | 166,681 | 177,094 |
| Service charges - Water | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Service charges - Waste Water Management | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Service charges - Waste Management | | 1,291 | 1,291 | 1,291 | 1,291 | 1,291 | 1,291 | 1,291 | 1,291 | 1,291 | 1,291 | 1,291 | 1,291 | 15,497 | 16,195 | 16,195 |
| Sale of Goods and Rendering of Services | | 166 | 166 | 166 | 166 | 166 | 166 | 166 | 166 | 166 | 166 | 166 | 166 | 1,994 | 2,082 | 2,191 |
| Agency services | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Interest | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Interest earned from Receivables | | 481 | 481 | 481 | 481 | 481 | 481 | 481 | 481 | 481 | 481 | 481 | 481 | 5,767 | 6,049 | 6,333 |
| Interest earned from Current and Non Current Assets | | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 555 | 582 | 609 |
| Dividends | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Rent on Land | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Rental from Fixed Assets | | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 588 | 615 | 645 |
| Licence and permits | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Operational Revenue | | 7,635 | 7,635 | 7,635 | 7,635 | 7,635 | 7,635 | 7,635 | 7,635 | 7,635 | 7,635 | 7,635 | 7,635 | 91,618 | 35,162 | 37,718 |
| Non-Exchange Revenue | | | | | | | | | | | | | | | | |
| Property rates | | 2,246 | 2,246 | 2,246 | 2,246 | 2,246 | 2,246 | 2,246 | 2,246 | 2,246 | 2,246 | 2,246 | 2,246 | 26,950 | 28,162 | 29,671 |
| Surcharges and Taxes | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Fines, penalties and forfeits | | 340 | 340 | 340 | 340 | 340 | 340 | 340 | 340 | 340 | 340 | 340 | 340 | 4,075 | 4,275 | 4,476 |
| Licences or permits | | 214 | 214 | 214 | 214 | 214 | 214 | 214 | 214 | 214 | 214 | 214 | 214 | 2,565 | 2,691 | 2,818 |
| Transfer and subsidies - Operational | | 18,386 | 18,386 | 18,386 | 18,386 | 18,386 | 18,386 | 18,386 | 18,386 | 18,386 | 18,386 | 18,386 | 18,386 | 220,628 | 243,681 | 253,719 |
| Interest | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Fuel Levy | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Operational Revenue | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Gains on disposal of Assets | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Other Gains | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Discontinued Operations | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **Total Revenue (excluding capital transfers and contribu** | | **44,239** | **44,239** | **44,239** | **44,239** | **44,239** | **44,239** | **44,239** | **44,239** | **44,239** | **44,239** | **44,239** | **44,239** | **530,868** | **508,136** | **531,369** |
| Expenditure | | | | | | | | | | | | | | | | |
| Employee related costs | | 13,689 | 13,689 | 13,689 | 13,689 | 13,689 | 13,689 | 13,689 | 13,689 | 13,689 | 13,689 | 13,689 | 13,689 | 164,268 | 172,480 | 181,104 |
| Remuneration of councillors | | 952 | 952 | 952 | 952 | 952 | 952 | 952 | 952 | 952 | 952 | 952 | 952 | 11,428 | 11,885 | 12,480 |
| Bulk purchases - electricity | | 12,068 | 12,068 | 12,068 | 12,068 | 12,068 | 12,068 | 12,068 | 12,068 | 12,068 | 12,068 | 12,068 | 12,068 | 144,816 | 152,056 | 159,659 |
| Inventory consumed | | 390 | 390 | 390 | 390 | 390 | 390 | 390 | 390 | 390 | 390 | 390 | 390 | 4,678 | 4,907 | 5,138 |
| Debt impairment | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Depreciation and amortisation | | 2,833 | 2,833 | 2,833 | 2,833 | 2,833 | 2,833 | 2,833 | 2,833 | 2,833 | 2,833 | 2,833 | 2,833 | 34,000 | 35,700 | 37,485 |
| Interest | | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 525 | 551 | 577 |
| Contracted services | | 3,273 | 3,273 | 3,273 | 3,273 | 3,273 | 3,273 | 3,273 | 3,273 | 3,273 | 3,273 | 3,273 | 3,273 | 39,279 | 37,455 | 39,328 |
| Transfers and subsidies | | 416 | 416 | 416 | 416 | 416 | 416 | 416 | 416 | 416 | 416 | 416 | 416 | 4,987 | 5,084 | 4,982 |
| Irrecoverable debts written off | | 3,750 | 3,750 | 3,750 | 3,750 | 3,750 | 3,750 | 3,750 | 3,750 | 3,750 | 3,750 | 3,750 | 3,750 | 45,000 | 47,250 | 46,613 |
| Operational costs | | 2,991 | 2,991 | 2,991 | 2,991 | 2,991 | 2,991 | 2,991 | 2,991 | 2,991 | 2,991 | 2,991 | 2,991 | 35,888 | 31,278 | 32,254 |
| Losses on disposal of Assets | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Other Losses | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **Total Expenditure** | | **40,406** | **40,406** | **40,406** | **40,406** | **40,406** | **40,406** | **40,406** | **40,406** | **40,406** | **40,406** | **40,406** | **40,406** | **484,868** | **496,647** | **522,621** |
| **Surplus/(Deficit)** | | **3,833** | **3,833** | **3,833** | **3,833** | **3,833** | **3,833** | **3,833** | **3,833** | **3,833** | **3,833** | **3,833** | **3,833** | **46,000** | **9,489** | **8,747** |
| Transfers and subsidies - capital (monetary allocations) | | 2,836 | 2,836 | 2,836 | 2,836 | 2,836 | 2,836 | 2,836 | 2,836 | 2,836 | 2,836 | 2,836 | 2,836 | 34,036 | 50,444 | 52,584 |
| Transfers and subsidies - capital (in-kind) | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **Surplus/(Deficit) after capital transfers & contributions** | | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **80,036** | **59,933** | **61,331** |
| Income Tax | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **Surplus/(Deficit) after income tax** | | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **80,036** | **59,933** | **61,331** |
| Share of Surplus/Deficit attributable to Joint Venture | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Share of Surplus/Deficit attributable to Minorities | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **Surplus/(Deficit) attributable to municipality** | | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **80,036** | **59,933** | **61,331** |
| Share of Surplus/Deficit attributable to Associate | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Intercompany/Parent subsidiary transactions | | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| **Surplus/(Deficit) for the year** | 1 | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **6,670** | **80,036** | **59,933** | **61,331** |

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**12. THREE YEAR CAPITAL WORKS PLAN (2024/2024, 2024\25 AND 2025/26)**

| NO: | PROJECT NAME | BUDGET 23/24 | BUDGET 24/25 | BUDGET 25/26 |
|---|---|---|---|---|
| 1 | Electrification of Nancefield Rhino Ridge development | R42M | R5.5m | R3.5m |
| 2 | Replacing BEC 11/23 and install BEC 44 | R250 000 | R300.000 | R400.000 |
| 3 | Installation of fluorescent light in Municipal buildings | R150 000 | R190.000 | R250.000 |
| 4 | Replacement of copper cables to aluminium cables | R300.000 | R350.000 | R400.000 |
| 5 | Upgrade of 22kv Freedom park feeder line and (notified maximum demand ) | R4.5 M | R5M | R14M |
| 6 | Installation of pre-paid meters | R750 000 | R850.000 | R890.000 |

**13. APPROVAL**

The accounting officer of the municipality must by 25 January of each year-Assess the performance of the municipality during the first half of the financial year, considering in terms of section 54(1)(c) of the MFMA

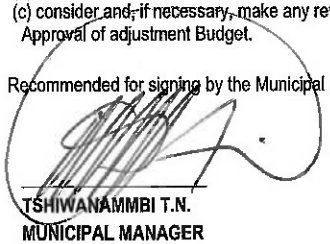
On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72, the mayor must-

(a) consider the statement or report;

(b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;

(c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following Approval of adjustment Budget.

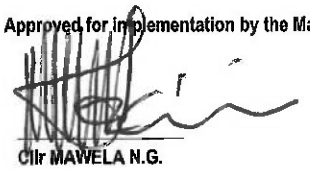
Recommended for signing by the Municipal Manager



**TSHIWANAMMBI T.N.**
**MUNICIPAL MANAGER**

20/06/23
**DATE**

**Approved for implementation by the Mayor**



**Cllr MAWELA N.G.**
**MAYOR**

20/06/23
**DATE**